

10.6. Community Grants & Subsidies 2023/24 - Post Exhibition Report

AUTHOR	Rebecca Aukim, Director Community & Library Services
ENDORSED BY	Marcelo Occhiuzzi, Director Community, Planning and Environment
ATTACHMENTS	1. Draft Grants & Subsidies 2023-24 [10.6.1 - 25 pages]
CSP LINK	4. Our Social Vitality 4.1 North Sydney is connected, inclusive, healthy and safe

PURPOSE:

The purpose of this report is to adopt the recommended Community Grants & Subsidies 2023/24 recipients following public exhibition.

EXECUTIVE SUMMARY:

- Annually, Council invites community organisations to apply for a grant to assist in the provision of services for the North Sydney community. The process occurred earlier this year, with, applications closing early March 2023.
- All applications received were assessed in accordance with the criteria outlined in Council's *Community Grants and Subsidies Policy*, as attached.
- The purpose of the exhibition period was to advise the proposed recipients for 2023/24 and invite submissions. The 42-day public exhibition ran from 27 April 2023 to 7 June 2023, concurrent with the exhibition of the draft Operational Plan & Budget 2023/24. No submissions were received.
- During public exhibition it came to light that the figures for the parking spaces for the Children's Health Services Centres in Cremorne and Crows Nest were incorrect. The updated figures are listed in this report. The changes increase the subsidies for the area of Children and Families by \$7,704.
- Another change is that Studio A, an organisation for artists with disabilities and a tenant in the Crows Nest Centre, is being supported with parking subsidies. The total cost for the subsidies for 2023/24 is \$11,616.
- The three changes described in the report increase the Grants & Subsidies budget by \$19,320 for 2023/24.

RECOMMENDATION:

1. THAT the Community Grants & Subsidies 2023/24 recipients as outlined in this report, be adopted.

Background

Annually, Council invites community organisations to apply for a grant to assist in the provision of services for the North Sydney community. A primary purpose of these grants is to strengthen the capacity of the community to address identified social needs.

The annual process of Council calling for community organisations to apply for a donation from the Council to assist in the provision of services for the North Sydney community occurred earlier this year. Applications closed in early March 2023.

All applications received were assessed in accordance with the following criteria outlined in Council's *Community Grants and Subsidies Policy* (Attachment 1):

- the type of need being met;
- the uniqueness of the project;
- its level of innovation and the degree to which it meets the objectives of Council's social planning programs;
- the financial status of the organisation or service provider;
- the quality of its management and organisational structure;
- its funding levels and sources; and
- its ability to account for funding sources, fund applications and outcomes.

Report

The draft 2022/23 Community Grants & Subsidies report was endorsed for exhibition by the Council at its meeting on 26 April 2023 (attachment 2).

The proposed grants and subsidies budget for 2023/24 was formulated to assist the following community groups and areas of need:

- Aboriginal and Torres Strait Islanders
- Aged Care Accommodation
- Arts and Culture
- Children and Families
- Community Centres
- Community Childcare Centres
- Community Housing
- Cultural Centres
- Community Transport
- Food Grants
- Migrants and Refugees
- Older People
- Recreational Facilities
- Small Grants – New and Innovative Projects and Sporting Organisations
- Volunteers
- Youth Services

The detailed breakdown of these subsidies is included in the previous Council report of 26 April 2023 (Attachment 2).

In addition to financial contributions, Council encourages local community organisations to build capacity by strengthening their relationships with each other, seeking to build better local connections, and sharing their spaces, assets, and resources. The outcome is increased community participation, engagement, and wellbeing.

Council's contribution is not intended to be the sole source of funding for any project or service. The grants have made possible an important spread of services benefiting residents of the North Sydney local government area. The projects they support represent community initiatives displaying creativity, co-operation, originality, and access and equity principles.

Applications are assessed in accordance with Council's *Community Grants & Subsidies Policy*. All groups seeking financial support have valid roles to play in extending the reach and variety of services available to the community. Over the period the program has existed, Council has maintained a balance between groups in supplying funding.

All grants are acquitted annually, either through the Joint Strategic Plan reviews or through specific acquittal forms.

During the public exhibition period 27 April 2023 to 7 June 2023, it came to light that the figures for the parking spaces for the Children's Health Services Centres in Cremorne and Crows Nest, were incorrect (page 4 of Attachment 2).

The figures should be:

Parking - Cremorne \$16,500 (not \$9,700)

Parking - Crows Nest \$32,904 (not \$32,000)

This increases the total for Children and Families subsidies by \$7,704 to \$106,049.

Another change that was omitted from the original report is that Studio A, an organisation for artists with disabilities and a tenant in the Crows Nest Centre, is being supported with parking subsidies. The total cost for the subsidies for 2023/24 is \$11,616.

Consultation requirements

The 42-day public exhibition ran from 27 April 2023 to 7 June 2023, concurrent with the exhibition of the draft Operational Plan & Budget 2023/24.

The following summary details the methods used to promote the draft proposal and their reach:

- web page - 65 page views (compared to 16 the previous year)
- Council's eNewsletters including:
 - Council eNews, May and June 2023 - 1,439 subscribers, 679 (46%) opens average, 18 click links

- Business eNews, May and June 2023 - 940 subscribers average, 323 (34%) opens average, and 12 click links
- Precincts eNews - weekly throughout the exhibition period, (165 subscribers average, 74 (44%) opens average, and total 23 click links

No submissions were received during the exhibition process.

Financial/Resource Implications

The three changes described in the report increase the Grants & Subsidies budget by \$19,320 for 2023/24.

Legislation

Section 356 of the *Local Government Act 1993* prescribes how a council can provide financial assistance to others. This is outlined below and it is on this basis that Council has exercised its grants and subsidies program.

(1) A council may, in accordance with a resolution of the council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions.

(2) A proposed recipient who acts for private gain is not ineligible to be granted financial assistance but must not receive any benefit under this section until at least 28 days' public notice of the council's proposal to pass the necessary resolution has been given.

(3) However, public notice is not required if – (a) the financial assistance is part of a specific program, and (b) the program's details have been included in the council's draft operational plan for the year in which the financial assistance is proposed to be given, and (c) the program's proposed budget for that year does not exceed 5 per cent of the council's proposed income from the ordinary rates levied for that year, and (d) the program applies uniformly to all persons within the council's area or to a significant group of persons within the area.

(4) Public notice is also not required if the financial assistance is part of a program of graffiti removal work.

10.6. Draft Grants & Subsidies 2023/24

AUTHOR	Rebecca Aukim, Director of Community and Library Services
ATTACHMENTS	<ol style="list-style-type: none"> 1. Community Grants Subsidies Policy 2022 D 4-07 [10.6.1 - 4 pages] 2. Community Centres [10.6.2 - 3 pages] 3. Community Childcare Centres [10.6.3 - 2 pages] 4. Cultural Centres [10.6.4 - 2 pages] 5. 2023-24 Small Grants Successful Recipients [10.6.5 - 3 pages]
CSP LINK	<ol style="list-style-type: none"> 4. Our Social Vitality <ol style="list-style-type: none"> 4.1 North Sydney is connected, inclusive, healthy and safe

PURPOSE:

The purpose of this report is to provide the proposed community grants and subsidies budget for 2023/24 which aims to strengthen the community's social cohesion, mental health and wellbeing, social equity, and contribute to the celebration of the work of volunteers in the North Sydney LGA.

EXECUTIVE SUMMARY:

- The proposed grants and subsidies budget for 2023/24 was formulated to assist the following community groups and areas of need:
 - Aboriginal and Torres Strait Islanders
 - Aged Care Accommodation
 - Arts and Culture
 - Children and Families
 - Community Centres
 - Community Childcare Centres
 - Community Housing
 - Cultural Centres
 - Community Transport
 - Food Grants
 - Migrants and Refugees
 - Older People
 - Recreational Facilities
 - Small Grants – New and Innovative Projects and Sporting Organisations
 - Volunteers
 - Youth Services
- In addition to financial contributions, Council encourages local community organisations to build capacity by strengthening their relationships with each other, seeking to build better local connections, and sharing their spaces, assets, and resources.
- The outcome is increased community participation, engagement, and wellbeing.

RECOMMENDATION:

1.THAT the Draft Grants and Subsidies 2023/24 report be placed on public exhibition for a minimum of 42 days, aligning with the Amended Delivery Program and Draft Operational Plan 2023/24.

2.THAT a further report be prepared for Council's consideration at the end of the submissions period to facilitate endorsement of the final Grants and Subsidies 2023/24 budget.

Background

North Sydney Council provides buildings and spaces to not-for-profit (NFP) Child and Family Health Centres, Community Centres, Community Childcare Centres, and Cultural Centres. The centres provide much needed services, particularly in areas where Council doesn't provide direct service to the community. The centres pay a peppercorn rent and Council maintains the building (including building repairs, fire systems, air conditioning, insurance, and cleaning) and gardens, and provides subsidies including parking, rates, and insurance.

North Sydney Council's method of delivery of community services is a combination of:

1. direct service;
2. contract management; and
3. stimulating the NFP and volunteer sectors (including volunteer boards of community and childcare centres) through Joint Strategic Plans, professional support, and grants programs.

All funding requests submitted to Council are evaluated in terms of:

- the type of need being met, the unique qualities of the project, its level of innovation, and the degree to which it meets the objectives of Council's social planning programs.
- the financial status of the organisation or service provider, the quality of its management and organisational structure, its funding levels and sources, and its ability to account for funding sources, fund applications, and outcomes.
- Council's Community Grants and Subsidies Policy and criteria (please see Attachment 1).

Grants are acquitted annually, either through Joint Strategic Plan reviews or through specific acquittal forms.

Report

Following are the proposed Grants and Subsidies 2023/24 budgets for each community group and area.

Aboriginal And Torres Strait Islanders

Aboriginal and Torres Strait Islander Projects including NAIDOC Week	\$5,500
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Aged Care Accommodation

Co-Owner and Operator	Value of Lease	Revenue Forgone by NSRT for Supported and Partially Supported Residents
North Sydney Retirement Trust (NSRT) James Milson Village	\$707,200	\$1,368,448

Arts And Culture

Community Grants	Funding Amount
Creative Grants - Individual	10,000
Crows Nest Festival	73,000
Ensemble Theatre - contribution to rates	4,000
Live Poets Society – Insurance	1,000
National Dancing Association of Australia – Celtic Festival	3,000
North Sydney Community Centre Community Choir	5,000
North Sydney Symphony Orchestra – Operational	4,600
North Sydney Symphony Orchestra – concert venue hire	5,800
Royal Art Society - Contribution to rates	5,600
TOTAL	\$112,000

Children And Families

Child and Family Health Centre	Subsidy Amount
Building Maintenance and Rates - Cremorne	54,000
Building Maintenance and Rates – Crows Nest	Included in Crows Nest Centre
Parking – Cremorne	9,700
Parking – Crows Nest	32,000
Waste and Recycling – Cremorne	2,645
Waste and Recycling – Crows Nest	Included in Crows Nest Centre
TOTAL	\$98,345

Early Education Centre	Subsidy Amount
Building Maintenance and Rates	17,000
Parking	1,800
Waste and Recycling	1,765
TOTAL	\$20,565

Mary's House Services	Subsidy Amount
Parking	22,300
TOTAL	\$22,300

Community CentresJoint Strategic Plans (JSP)

Council works closely with each community centre to develop a Joint Strategic Plan (JSP) which aligns to the North Sydney Community Strategic Plan. The JSP describes the vision and strategic direction of the centre and provides a detailed picture of the centre's financial and operational progress. It is reviewed annually and helps to inform the annual operational grants and subsidies budget outcome for each centre.

North Sydney's community centres provide a wide range of valuable services and activities including:

- services for older people and/or people with a disability including a linen service, Meals on Wheels, shopping support, meal preparation, assisted transport, and community restaurant;
- adult education courses, workshops, and a community choir;
- community forums;
- community volunteer program;
- music & movement classes for children;
- support for people who are homeless or at-risk;
- English conversation classes;
- Japanese and Spanish-speaking mothers' groups;
- book, film, writers, and discussion groups;
- Dementia Café;
- fortnightly markets (produce, arts, and general markets);
- venue and room hire for children's parties, meetings, and workshops;
- health and wellbeing classes including yoga, exercise classes for older people, and walking groups;
- language classes;
- employment workshops for skilled migrants; and
- self-help groups and support services.

Venue Hire

Council's Customer Service team oversees casual venue hire for:

- Neutral Bay Community Centre and McMahon's Point Community Centre - upper level; and
- Council's Forsyth Park Scout Hall and Kendall Community Centre - upper level (weekends only).

Community Centres - Operational	Funding Amount
Crows Nest Centre - Operational	445,000
The Kirribilli Centre - Operational	72,000
Neutral Bay Community Centre - Operational	60,000
North Sydney Community Centre - Operational	72,000
TOTAL	\$649,000

Attachment 2 includes detailed information on each centre which informed the proposed 2023/24 budget.

Crows Nest Centre	Subsidy Amount
Building Maintenance and Rates	183,000
Parking	60,100
Waste and Recycling	21,165
TOTAL	\$264,265

The Kirribilli Centre	Subsidy Amount
Building Maintenance and Rates	40,000
Waste and Recycling – Fitzroy Street	7,935
Waste and Recycling – Forsyth Park Scout Hall	1,765
Waste and Recycling – Kirribilli Markets (2 x per month)	16,855
TOTAL	\$66,555

Neutral Bay Community Centre	Subsidy Amount
Building Maintenance and Rates	108,000
Waste and Recycling	9,700
TOTAL	\$117,700

North Sydney Community Centre	Subsidy Amount
Building Maintenance and Rates	63,000
Parking	14,000
Waste and Recycling – Centre	6,175
Waste and Recycling – Northside Produce Market (2 x per month)	2,352
TOTAL	\$85,527

Community Childcare Centres

Council enables and facilitates access to children’s services by leasing its buildings to NFP children’s services providers. The providers deliver long day-care, pre-school, occasional childcare, after-school, and vacation care. Where there is capacity, the childcare centres pay rent as detailed in Appendix B.

Community Childcare Centres - Operational	Funding Amount
After School and Vacation Care Service – Management Fee for Gowrie	62,700
Kelly’s Place Children’s Centre - Operational	12,000
KU Greenwood – Management Fee	32,000
McMahons Point Community Preschool - Operational	12,000
TOTAL	\$118,700

Attachment 3 includes detailed information on each Community Childcare Centre which informed the proposed 2023/24 budget.

Cammeray Children’s Centre (Kendall Community Centre – Upper Level)	Subsidy Amount
Building Maintenance and Rates (\$74,000 shared with Cammeray Children’s Centre - same building)	37,000
Waste and Recycling	2,645
TOTAL	\$39,645

Cameraygal Montessori Preschool, Vacation Care, Playgroup (Forsyth Park Community Centre)	Subsidy Amount
Building Maintenance and Rates	63,000
Waste and Recycling	2,645
TOTAL	\$65,645

Kelly's Place Children's Centre	Subsidy Amount
Building Maintenance and Rates	28,000
Parking	10,000
Waste and Recycling	5,290
TOTAL	\$43,290

KU Cammeray (Kendall Community Centre – Lower Level)	Subsidy Amount
Building Maintenance and Rates (\$74,000 shared with Cammeray Children's Centre - same building)	37,000
TOTAL	\$37,000

Ku Grandstand (St Leonards Park)	Subsidy Amount
Building Maintenance and Rates	27,000
TOTAL	\$27,000

KU Greenwood	Subsidy Amount
Building Maintenance and Rates	37,000
TOTAL	\$37,000

Mcmahons Point Community Preschool	Subsidy Amount
Building Maintenance and Rates	65,000
Parking	10,000
Waste and Recycling	8,820
TOTAL	\$83,820

Community Housing

Managers/Co-Owners	Expenditure July 2021 – June 2022	Surplus To 31 March 2023	Accumulated Surplus 31 March 2023
Link Wentworth Housing - 131 tenancies & 23 addresses	\$644,020.35 (exclude mgt fee \$412,500 inc. GST)	\$121,158.12	\$174,377.72
*Taldumande Youth Services – 1 tenancy, 1 address	N/A	N/A	N/A

Council does not incur expenditure on this refuge.

Cultural Centres

Cultural Centres - Operational	Funding Amount
May Gibbs' Nutcote - Operational	32,000
May Gibbs' Nutcote – Contribution to public liability insurance	6,800
North Sydney Men's Shed - Operational	3,000
Primrose Park Art & Craft Centre	Nil
TOTAL	\$41,800

Attachment 4 includes detailed information on each Cultural Centre which informed the proposed 2023/24 budget.

May Gibbs' Nutcote	Subsidy Amount
Building Maintenance and Rates	35,000
Waste and Recycling	880
TOTAL	\$35,880

North Sydney Men's Shed	Subsidy Amount
Building Maintenance and Rates	7,000
Waste and Recycling	728
TOTAL	\$7,728

Primrose Art and Craft Centre	Subsidy Amount
Building Maintenance and Rates	38,000
TOTAL	\$38,000

Community, Childcare and Cultural Centres – Garden, Playground, And Graffiti Maintenance

Landscape Gardening Contract (Aruma)	38,700
Centre Playgrounds – Tree Inspections and Arborist Works	13,000
Centre Playgrounds – Sandpit refills	4,000
Graffiti Removal: public and private infrastructure	145,000
TOTAL	\$200,700

Community Transport

Lower North Shore Community Transport - Management Fee for Community Connect	\$174,500
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Food Grants

Applications for the Food Grants Program open in October each year and close in mid-November. The program provides financial contributions to local, NFP organisations which give food assistance and meals to those most in need in our local community. This can be meals for people experiencing homelessness, people needing emergency assistance, or

people in financial need. Special emphasis is given to food activities that help address problems of social inequity. Funding amounts are generally in the range of \$500 to \$2,000.

Food Grants	Funding Amount
Food Grants	15,000
TOTAL	\$15,000

Older People

Community Grants	Funding Amount
Greenway Tenants Group - Insurance	1,000
Neutral Bay Community Centre - Insurance	3,000
Pensioner Christmas Relief Direct Payments	12,700
Pensioner Christmas Dinner at Crows Nest Centre	4,000
Voluntary pensioner rate rebate (there is also a statutory rebate; but this is reimbursed to Council by the State Government and not reported here)	143,000
Waverton Hub - Operational	3,300
TOTAL	\$167,000

Recreational Facilities

Council Recreational Facilities	Subsidy Amount
Cammeray Public School – Free use of playing fields	Nil
Neutral Bay Public School – Free use of playing fields	Nil
North Sydney Demonstration School – Free use of playing fields	Nil
North Sydney Tennis Centre – Parking	2,000
North Sydney Indoor Sports Centre - Parking	5,500
North Sydney Indoor Sports Centre - Fire Maintenance and Structural Repairs	22,000
North Sydney Olympic Pool - Crèche subsidy	Nil
North Sydney Olympic Pool - Park'n'swim: totally offset by parking meter revenue	Nil
North Sydney Olympic Pool - Pensioners, Seniors, and benefit card discounts	Nil
TOTAL	\$29,500

Small Grants Program

Applications for the Small Grants Program open in mid-January each year and close in mid-March. Successful recipients receive their funding in the first quarter of the next financial year. The program's objectives are to fund projects which encourage health and wellbeing, cultural diversity, access and inclusion, and social equity. Council's contribution is not intended to be the sole source of funding for any project or service. Funding amounts are generally in the range of \$500 to \$2000.

Small Grants Program	Funding Amount
Small Grants Program – New and Innovative Projects	25,000
Small Grants Program – Sports and Wellbeing	3,000
TOTAL	\$28,000

Attachment 5 tables the successful recipients of the Small Grants Program 2023/24 and includes descriptions of their new and innovative projects.

Volunteers

International Volunteers Day - Contribution To Volunteer Celebrations	Funding Amount
International Volunteers Day - contributions to Volunteer Celebrations	\$8,000

Youth Services

Community Grants	Funding Amount
Phoenix House Youth Services	4,000
Story to Screen (youth arts program with local schools)	18,000
Taldumande Youth Refuge	4,000
TOTAL	\$26,000

Consultation Requirements

Community engagement will be undertaken in accordance with Council's Community Engagement Protocol. The Grants and Subsidies 2023/24 Report will go on public exhibition for 42 days to advise proposed recipients for 2023/24 and invite submissions.

Financial/Resource Implications

Direct grants for community services and projects total \$1,171,000. These amounts were incorporated into the draft estimates for 2023/24. The main categories are:

Aboriginal and Torres Strait Islanders	\$5,500
Arts and Culture	\$112,000
Community Centres	\$649,000
Community Childcare Centres	\$118,700
Cultural Centres	\$41,800
Food Grants	\$15,000
Older People	\$167,000
Small Grants	\$28,000
Volunteers	\$8,000
Youth Services	\$26,000
TOTAL	\$1,171,000

Legislation

Section 356 of the Local Government Act 1993 prescribes how a council can provide financial assistance to others:

- (1) A council may, in accordance with a resolution of the council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions.*
- (2) A proposed recipient who acts for private gain is not ineligible to be granted financial assistance but must not receive any benefit under this section until at least 28 days' public notice of the council's proposal to pass the necessary resolution has been given.*
- (3) However, public notice is not required if—*
 - a) the financial assistance is part of a specific program, and*
 - b) the program's details have been included in the council's draft operational plan for the year in which the financial assistance is proposed to be given, and*
 - c) the program's proposed budget for that year does not exceed 5 per cent of the council's proposed income from the ordinary rates levied for that year, and*
 - d) the program applies uniformly to all persons within the council's area or to a significant group of persons within the area.*
- (4) Public notice is also not required if the financial assistance is part of a program of graffiti removal work.*



COMMUNITY GRANTS AND SUBSIDIES POLICY

D4-07

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Policy Owner: Director Community and Library Services

Category: Strategic

Direction: 4. Our Social Vitality

1. STATEMENT OF INTENT

- 1.1 To provide clarity and direction to North Sydney Council and the community, on the equitable investment of resources and funds to strengthen the capacity of the community, to address identified social needs.
- 1.2 Council supports the provision of community services through financial assistance by way of small grants and subsidies to not for profit community organisations. Dollar allocations are determined according to a project review, the project's capacity to address areas of high priority social need and the organisation's financial capabilities.
- 1.3 Grants and subsidies will be seen as a contribution rather than a commitment to fund the entire service.
- 1.4 A key objective of Council's small grants and subsidies program is to support the provision of projects or services that are principally for the benefit of residents of the North Sydney local government area.

2. ELIGIBILITY

- 2.1 Grants will only be awarded to:
 - a) incorporated not for profit organisations based in and/or servicing the North Sydney local government area; or
 - b) community groups in the North Sydney local government area auspiced by an incorporated not-for-profit organisation.
- 2.2 The organisation must undertake the project for which the grant has been awarded within the specified time frame.
- 2.3 Previous grant funding gained through this program must have been acquitted.
- 2.4 One-Off Funding - one-off funds may be provided to service organisations experiencing financial difficulties or to assist funding of particular projects.

Re-adopted by Council 10 October 2022

COMMUNITY GRANTS AND SUBSIDIES POLICY

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- 2.5 Bulk Mail Requests - the General Manager, on delegated authority, will reply in the negative to bulk mail donation requests.
- 2.6 Activities which promote or advance a specific religious or political belief system will not be considered for funding under this program.

3. DEFINITIONS

- 3.1 Grants - generally are cash grants from Council, though they may include services on which a dollar valuation is placed.
- 3.2 Small Grants Program - new and innovative projects which target defined needs aligned to the *North Sydney Community Strategic Plan*.
- 3.3 Subsidies - ongoing support to community services/organisations operating in the North Sydney local government area.

4. PROVISIONS

- 4.1 Determinations will be made annually (usually May) for the following financial year, as part of Council's budget process.
- 4.2 In accordance with Council's financial year (1 July to 30 June), applicant organisations will be asked to forward submissions by the first week in March each year.
- 4.3 Applications, using the specified Application Form, must be submitted to Council by the closing date to be eligible for consideration.
- 4.4 Applications will be assessed in accordance with the following assessment criteria:
 - a) the project/or service contributes to the goals within the *North Sydney Community Strategic Plan*;
 - b) the project outcomes are a priority for the community and are aligned with demonstrated community needs or aspirations;
 - c) the project fosters innovative, creative ideas and solutions to community need(s);
 - d) the project stimulates community or cultural development in North Sydney;
 - e) the project contributes to community connectedness, reduces social isolation or engages previously disengaged members of the community;
 - f) the project promotes social equity or justice;
 - g) the project enhances the quality of service delivery;
 - h) organisational capacity:

Re-adopted by Council 10 October 2022

COMMUNITY GRANTS AND SUBSIDIES POLICY

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- the applicant has the experience and expertise to deliver the activity effectively; and
 - a history of appropriate financial management.
- i) project budget - the proposed budget includes income and expenditure targets.
- 4.5 Council will determine the level of funding according to:
- a) The applicant's financial status:
- income and expenditure details for the preceding financial year;
 - previous, current and projected budget details;
 - monies in reserve;
 - services planned; and
 - impacts of previous funding.
- b) Service needs, as regards:
- maintenance of service viability;
 - alternative funding sources; and
 - financial difficulties for the service provider.
- c) Organisational management:
- soundness of structure;
 - legal status (incorporated, non-profit organisations);
 - provision of a statement of funds in the event of an organisation ceasing to function;
 - provision of award conditions for staff;
 - provision of equal employment opportunities, anti-discrimination and affirmative action policies in staffing matters; and
 - encouragement of (service) user participation.
- 4.6 An annual *Joint Strategic Plan* review applies to Community Centre subsidy allocation.

5. RESPONSIBILITY/ACCOUNTABILITY

- 5.1 Requests will be referred to Council's Manager Community Development in the first instance, and in some cases may be referred to Council.
- 5.2 Recipient organisations will participate in community forums or interagencies, assist in service planning and continuously evaluate their service.
- 5.3 Recipient organisations will be able to nominate an identifiable outcome in the project/service program and organisations will be asked to provide expenditure information at the end of the project year.

Re-adopted by Council 10 October 2022

6. RELATED POLICIES/DOCUMENTS/LEGISLATION

The Policy should be read in conjunction with the following Council policies and documents:

- Community, Cultural and Recreational Facilities Policy
- Community Strategic Plan
- Joint Strategic Plans (various)
- Long Term Financial Plan

The Policy should be read in conjunction with the following documents/legislation:

- Local Government Act 1993 (Section 356 Financial Assistance)

Version	Date Approved	Approved by	Resolution No.	Review Date
1	16 February 2009	Council	61	2012/13
2	18 February 2013	Council	61	2016/17
3	25 June 2018	Council	214	2020/21
4	10 October 2022	Council	324	2024/25

Re-adopted by Council 10 October 2022

ATTACHMENT 2**COMMUNITY CENTRES**

1. **Crows Nest Centre**
2. **The Kirribilli Centre**
3. **Neutral Bay Community Centre**
4. **North Sydney Community Centre**

1. CROWS NEST CENTRE (CNC)

The Crows Nest Centre's vision is for a 'connected community' with a focus on providing services for older people, people with a disability, parents and children, migrants, and people who are homeless or at risk.

Whilst Covid has been a major challenge for the Centre, on the horizon are several other challenges such as the Federal Government's major aged care reform - which will likely result in the Centre receiving less income for their aged care services, and an increase in regulatory requirements. The proposed redevelopment of the Holtermann Street Carpark as well as a proposed local redevelopment (82-90 Alexander St) will reduce the Centre's venue hire over the next 18-24 months.

The Covid lockdown in the first 4 months of the 2021/22 financial year greatly impacted the Centre and has led to a deficit of \$74,568 for 2021/22. A further deficit of \$100,000 is forecast for 2022/23.

The Crows Nest Centre is Council's principal agency for delivering services to older people and people with a disability.

The total recommended grant for 2023/24 for the Crows Nest Centre is \$445,000.

Crows Nest Centre's Profit (Loss) from Ordinary Activities After Tax:

Year	Result	Reserves (Equity)	Funded Liabilities
2016/17	(\$7,929) deficit	\$367,040	
2017/18	(\$8,440) deficit	\$358,600	\$421,892
2018/19	\$8,488 surplus	\$367,088	\$409,017
2019/20	\$235,095 surplus	\$658,107	\$451,378
2020/21	\$454,066 surplus	\$1,112,172	\$362,705
2021/22	(\$74,568) deficit	\$1,037,604	\$415,416

2. THE KIRRIBILLI CENTRE (TKC)

The Covid lockdown in the first 4 months of the 2021/22 financial year, greatly impacted the Centre financially as they lost revenue with the closure of the Centre and the markets.

During the lockdown the Centre continued their connection with the community through supporting vulnerable people. Volunteers and staff provided support by delivering food, walking dogs and undertaking phone welfare checks, especially to people who felt socially isolated. When the Centre reopened, their successful Community Connect program brought together vulnerable people in the community and provided an opportunity to make connections.

An upcoming challenge for the Centre will be the Transport for NSW Cycleway project and the impact it will have on the markets. As a result of the project, market stalls will need to be relocated to Ennis Road from July 2023 for the length of the project (18-24 months). This will mean a loss of 50 market stalls.

The Kirribilli Centre is Council's only significant community facility on the eastern side of the Warringah Freeway. The Centre provides spaces, activities and programs for a variety of age groups and operates the Kirribilli Markets.

The total recommended cash subsidy for 2023/24 for this Centre is \$72,000.

The Kirribilli Centre's Profit (Loss) from Ordinary Activities After Tax:

Year	Result	Reserves (Equity)	Funded Liabilities
2016/17	\$68,206 surplus	\$367,884	
2017/18	\$150,575 surplus	\$518,460	\$131,229
2018/19	\$81,459 surplus	\$599,919	\$194,674
2019/20	\$125,058 surplus	\$724,977	\$149,149
2020/21	\$25,662 surplus	\$750,639	\$193,083
2021/22	(\$29,080) deficit	\$721,559	\$173,763

3. NEUTRAL BAY COMMUNITY CENTRE (NBCC)

At its meeting 22 June 2021, Council resolved to increase Neutral Bay Community Centre's annual grant, to support the employment of a part time coordinator and for Council to enter into a Joint Strategic Plan with Neutral Bay Community Centre, consistent with other Council-owned community centres.

Neutral Bay Community Centre has experienced a period of significant change and growth in the past two years. The community has been consulted, membership has increased by 400%, a new volunteer board of directors has been elected and a comprehensive schedule of activities has been implemented.

The Centre receives no other recurrent funding and derives modest contributions from membership fees, fitness classes and low-cost computer lessons.

This Centre is Council's only community facility (excepting the Family and Children's Health Centre at Cremorne) serving residents and workforce in the north of the LGA.

The total recommended cash subsidy for 2023/24 for the Neutral Bay Community Centre is \$60,000.

Year	Result	Reserves (Equity)	Funded Liabilities
2020/21	(\$5,265) deficit	\$13,123	\$3,419.50
2021/22	\$26,588 surplus	\$43,700	\$2,189

4. NORTH SYDNEY COMMUNITY CENTRE (NSCC)

North Sydney Community Centre (NSCC) has a vision to encourage a collaborative, connected, caring and creative community. The Centre aspires to this vision through providing a diverse range of programs and services for the community. These include: classes and workshops for adults, Music & Movement classes for children, a farmers and artisan food producers' market, After School Care, Explorers Playgroup, community events and venue hire.

North Sydney Community Centre also struggled in the 2021/22 Covid lockdowns as the Centre relies on revenue from markets and venue hire.

North Sydney Community Centre is Council's principal centre for adult education classes and is the operator of the Northside Produce Markets.

The total recommended grant for 2023/24 is \$72,000.

North Sydney Community Centre's Profit (Loss) from Ordinary Activities After Tax:

Year	Result	Reserves (Equity)	Funded Liabilities
2016/17	\$44,912 surplus	\$389,817	
2017/18	\$39,836 surplus	\$429,683	\$120,945
2018/19	(\$11,672) deficit	\$417,981	\$119,084
2019/20	(\$77,205) deficit	\$340,776	\$120,166
2020/21	\$261,757 surplus	\$602,533	\$135,673
2021/22	(\$204,661) deficit	\$397,871	\$172,594

ATTACHMENT 3**COMMUNITY CHILDCARE CENTRES**

1. Cammeray Children's Centre
2. Kelly's Place Children's Centre
3. McMahons Point Community Preschool

1. CAMMERAY CHILDREN'S CENTRE*		EQUITY	LEASE
Year	Result		
2016/17	\$43,454 surplus	\$194,052.08	Lease ends Apr 2026
2017/18	\$22,764 surplus		
2018/19	**(\$53,813) deficit		
2019/20	\$78,834 surplus		
2020/21	(\$8,895) deficit		
2021/22	(\$76,576) deficit		
Direct Grant	Nil		
Rent	\$13,592		

*Parent-managed Long Day Care centre.

**One-off improvements to the centre plus additional outdoor cleaning from bushfire smoke: year of Rating and Assessments: costs won't be incurred in coming years.

2. KELLY'S PLACE LONG DAY CARE CENTRE*		EQUITY	LEASE
Year	Result		
2016/17	\$17,257 surplus	\$354,803	Lease ends Dec 2023
2017/18	(\$13,463) deficit		
2018/19	(\$58,298) deficit		
2019/20	\$294,285 surplus		
2020/21	\$61,452 surplus		
2021/22	(\$39,748) deficit		
Direct Grant	\$12,000		
Rent	\$1		

*Founded by Council

3. MCMAHONS POINT COMMUNITY PRESCHOOL*		EQUITY	LEASE
Year	Result		
2016/17	(\$37,538) deficit	\$91,597	Lease ends Apr 2026
2017/18	(\$1,681) deficit		
2018/19	\$34,557 surplus		
2019/20	\$85,864		
2020/21	(\$7,007) deficit		
2021/22	TBC		
Direct Grant	\$12,000		
Rent	\$2		

*Founded by Council.

Council leases out parts of its buildings to not for profit childcare centres:

1. Forsyth Park Community Centre is leased by Cameraygal Montessori Preschool.
2. Kendall Community Centre's upper level is leased by Cammeray Children's Centre.
3. Kendall Community Centre's lower level is leased by KU Cammeray.
4. Part of St Leonards Park Oval Function Centre building is leased by KU Grandstand.

CHILDCARE CENTRE	RENT	LEASE
Cameraygal Montessori Preschool	\$23,070	Lease ends Dec 2026
Cammeray Children's Centre	\$13,592	Lease ends Apr 2026
KU Cammeray	\$13,457	Lease ends Dec 2025
KU Grandstand	\$13,113	Lease ends Dec 2025

ATTACHMENT 4**CULTURAL CENTRES**

- 1. May Gibbs' Nutcote**
- 2. Primrose Park Art & Craft Centre**

1. MAY GIBBS' NUTCOTE

Nutcote at No. 5 Wallaringa Ave, Neurtal Bay was the home of artist and author May Gibbs from 1925 until her death in 1969. Council bought the property in 1990 to save it for posterity. The property is owned by Council but operated and managed by the Nutcote Trust in accordance with a Joint Strategic Plan (drafted by council and the Trust) and a Conservation Management Plan (CMP) drafted by heritage consultants.

The whole of No.5 Wallaringa Ave is listed on the North Sydney Local Environment Plan 2013 as a local heritage item (10730) and is located within the Kurraba Point Heritage Conservation Area. The house and lower garden are listed as a heritage item on the NSW State Heritage Register (SHR 00505).

Nutcote's grant each year is towards operating costs and to sharing the cost of business and public liability insurance premiums (approximately 50%). Council supports the Centre in-kind through rates, parking subsidies and trade waste services.

The total recommended grant for 2022/23 for the Nutcote House Museum is \$32,000.

Nutcote's Financial Position:

Year	Result	Reserves/ Endowment	Funded Liabilities
2016/17	(\$10,793) deficit	\$352,428	
2017/18	(\$6,265) deficit	\$360,209	\$13,490
2018/19	\$21,342 surplus	\$366,940	\$20,800
2019/20	\$27,687 surplus	\$373,537	\$10,649*
2020/21	\$13,738 surplus	\$376,697	\$21,160
2021/22	\$410 surplus	\$350,000	\$22,883

*Accrued Employee Benefits

2. PRIMROSE PARK ART & CRAFT CENTRE

The Primrose Park Art & Craft Centre is in the heritage listed former Folly Point sewage treatment works pump house which is owned and maintained by Council.

The Centre officially opened in February 1991. The first tenants were the papermakers, photographers, a bookbinder and a fabric printer. The Australian Society of Calligraphers, Basketry NSW, Artists in the Park and Textiles Sydney have since joined the Centre.

Direct Grant	NSC	Other		
	Nil	Nil		
Turnover	Year	Income	Expenditure	
	2018/19	\$2,649	\$9,086	
	2019/20	\$9,326	\$12,156	
	2020/21	\$11,410	\$7,719	
	2021/22	\$9,050	\$8,514	
Sustainability	Year	Result	Equity	Liabilities
	2018/19	(\$6,447) deficit	\$16,684	N/A
	2019/20	(\$3,190) deficit	\$13,494	N/A
	2020/21	\$3,691 surplus	\$17,186	N/A
	2021/22	\$536 surplus	\$16,772	N/A

ATTACHMENT 5

2023/24 SMALL GRANTS SUCCESSFUL RECIPIENTS

ORGANISATION	PROJECT NAME	DETAILS OF PROJECT	\$ MONEY REQUESTED	\$ MONEY AWARDED
Cammeray Public School Parent and Citizens Association	Music Makers Music Camp	At "Music Makers Music Camp", Cammeray Public School band members will come together for a two-day residential program to develop their music skills, build friendships, and perform for their families.	3000	2000
Crows Nest Centre	Celebrating 10 Years: Jobs for Skilled Migrants	This project will celebrate 10 years of skilled migrants attaining skilled employment and furthering their careers, inspiring 2023-24 participants to make the most of their own professional skills and experience.	2000	2000
Gilbert & Sullivan Opera Sydney	GSOS's 2023 Production of "Iolanthe"	Funding will support an inclusive community musical theatre production of Gilbert & Sullivan's "Iolanthe". The production will have up to 40 cast members and 25 orchestral players, 2 directors, as well as about 50 backstage and front of house volunteers.	1000	1000
Greenway Tenants Group Inc	Greenway Community Centre	Funding will help to pay the telephone account for the Greenway Community Centre.	1000	1000
The Kirribilli Neighbourhood Centre	Singalong for the community	A monthly singalong for the community will be held to encourage community engagement, friendships, and help reduce social isolation through music.	2000	2000
Lower North Shore Domestic Violence Network	DV Awareness Raising: Update/print family resource	This project will update and reprint the Domestic and Family Violence (DFV) booklet <i>Bouncing Back</i> , a resource to help parents boost their child's ability to bounce back from life's challenges after experiencing the effects of DFV.	2000	2000
Lower North Shore Multicultural Network (Auspiced by	Refugee Week 2024	A Community Forum will be held in Crows Nest for Refugee Week, June 2024 on "Finding Freedom" - what it means to live without	2000	2000

ORGANISATION	PROJECT NAME	DETAILS OF PROJECT	\$ MONEY REQUESTED	\$ MONEY AWARDED
North Sydney Community Service Ltd t/a Crows Nest Centre)		fear, to acknowledge human rights, and celebrate compassion and resilience.		
Mary's House Services Pty Limited	Therapeutic Space for Victims of Domestic Violence	A therapeutic space outside the refuge will be created for families who have experienced significant trauma as a result of DV, including installing a sensory swing and playground for children and planting fruit trees.	2000	2000
North Shore Historical Society Inc	NSHS History Journal digitisation	This project will digitise and make this resource online, allowing older residents and those who are not mobile to explore a unique record of North Sydney history remotely.	1004	1005
North Sydney Community Centre	Bush to Bowl at Playgroup	A <i>Bush Tucker</i> presentation will be led by an Aboriginal Educator to conduct sensory play, a cultural art workshop and dance with music for preschool children who attend Playgroup with their carer.	815	815
North Sydney KeyStrokes Choir	North Sydney KeyStrokes Choir	The Keystrokes Choir is a choir of Stroke survivors, many of whom are on a pension who have found their voice through singing. Funding will contribute to choir costs as well as increasing membership to create a greater sense of belonging and wellbeing.	1998	2000
North Sydney RSL Sub Branch	Commemorative Services	Funding will be used for insurances and associated costs required to conduct operations including the ANZAC Day Dawn Service and Remembrance Day Services for the North Sydney Community.	2000	2000
Road Safety Education Limited	Road safety education for North Sydney youth	RSE will provide a best-practice, evidence-based road safety program equipping North Sydney schools' young drivers with the tools they need to make good choices on the road and to become positive, socially connected road users.	2000	2000

ORGANISATION	PROJECT NAME	DETAILS OF PROJECT	\$ MONEY REQUESTED	\$ MONEY AWARDED
Society of St Vincent de Paul, North Sydney	Project Stock the Shelves	Vinnies maintains a pantry of foodstuffs, basic toiletries, essential kitchen equipment and basic first aid for those who have immediate needs and are unable to access shops or have no funds with which to purchase them.	2000	2330
Taldumande Youth Services	Food vouchers for YP at risk of homelessness	Fifty-dollar grocery vouchers will enable vulnerable children and young people to purchase essential items and food while learning valuable life skills, setting them up for success as they move into more independent accommodation.	2000	2350
TOTAL			\$26,817	\$26,500

SPORTS AND WELLBEING GRANTS

ORGANISATION	PROJECT NAME	DETAILS OF PROJECT	\$ MONEY REQUESTED	\$ MONEY AWARDED
North Sydney Scout Group	Free Community Paddling Sessions	A Dagger Katana crossover kayak will be purchased to increase the size of our kayak fleet to take the community out on the water.	1000	1000
Cammeray Croquet Club	Landscaping Supplies	Funding will be used to maintain existing gardens and establish new ones to improve the natural ambiance of the club.	500	500
TOTAL			\$1,500	\$1,500