

## **8.8. Quarterly Budget Review - September 2021**

**AUTHOR:** Darren Goode, Manager Accounting Services

**ENDORSED BY:** Margaret Palmer, Director Corporate Services

**ATTACHMENTS:** Quarterly Budget Review Statement for the Quarter Ended 30 September 2021

### **PURPOSE:**

This report should be read in conjunction with Item 8.7 Q1 Review of the Operational Plan 2021/22. The purpose of this report is to inform Council of the results of the review of the budget for the quarter ended 30 September 2021 and to seek approval to make the necessary adjustments to the 2021/22 budget to reflect the current projected estimates of income and expenditure for the year.

### **EXECUTIVE SUMMARY:**

The 2021/22 Original Budget forecast a net operating surplus of \$5.1 million before capital grants and contributions of \$25.7 million and a net operating surplus of \$30.7 million after capital grants and contributions.

The original budget was established in the period March – June 2020 when the economy was initially recovering from the Pandemic and prior to the severe lockdown following the impact of the Delta strain. The original budget addressed the 2021/2022 financial year independently of carry forward works from 2020/2021. This Quarter 1 budget review therefore incorporates carried forwards from the previous financial year into the 2021/2022 budget in accordance with Council’s usual practice.

At the end of the September quarter, actual operating income was \$3 million (3.6%) below the year-to-date current budget and actual operating expenditure was \$2.1 million (8.4%) below the year-to-date current budget.

The proposed Quarter 1 budget amendments include \$4 million in non-capital carried forwards and \$21.5 million in capital carried forwards. Of the \$25.5 million to be carried forward, \$13.4 million is funded from specific purpose grants or contributions.

After the proposed adjustments disclosed within this report, the forecast net operating result for 2021/22 before capital grants and contributions is a deficit of \$2.5 million which is a deterioration \$7.6 million from the \$5.1 million surplus forecast in the Original Budget. The forecast operating result after capital grants and contributions is now a surplus of \$25.6 million, a deterioration of \$5.1 million from the \$30.8 million surplus forecast in the Original Budget.

Funding the budget will now require a net drawdown from reserves of \$31.8 million. This is inclusive of the \$25.5 million in carried forwards that are processed through the reserves at 30 June. The underlying net reduction in reserves is \$3.4 million, largely due to reduced

revenues available to fund capital in 2021/2022 as a result of the escalation of the impacts from Covid-19 and the associated lockdown.

**FINANCIAL IMPLICATIONS:**

The adjustments to the budget outlined in this report have increased the drawdown from reserves by \$28.5 million to \$31.8 million. The forecast balance of cash reserves at 30 June 2022 is \$57.2 million.

**RECOMMENDATION:**

- 1. THAT** the Quarterly Budget Review Statement – September 2022 report be received.
- 2. THAT** the revised 2021/22 Budget be adopted.

## **LINK TO COMMUNITY STRATEGIC PLAN**

The relationship with the Community Strategic Plan is as follows:

### **5. Our Civic Leadership**

#### **5.1 Council leads the strategic direction of North Sydney**

## **BACKGROUND**

With the introduction of Integrated Planning and Reporting, the Office of Local Government developed a set of minimum requirements and sample templates to provide councils with sufficient information to enable informed decision making and ensure that they remain on track to meet the objectives, targets and outcomes set out in their Operational Plan and Delivery Program. Collectively, these documents are known as the Quarterly Budget Review Statement (QBRS).

The QBRS indicates how Council is tracking against its original and revised annual budgets at the end of each quarter and provides explanations for major variances that result in recommendations for budget changes. It also enables the Responsible Accounting Officer to indicate if council will be in a satisfactory financial position at the end of the financial year, given the changes to the original budgeted position.

The QBRS is reported to Council at the end of each quarter in accordance with Section 203 of the Local Government (General) Regulation 2005.

## **CONSULTATION REQUIREMENTS**

Community engagement is not required.

## **DETAIL**

### **Position of the Budget at the Beginning of the Quarter**

Council's original annual budget forecast a net operating surplus before capital grants and contributions of \$5,054,018 and a net operating surplus of \$30,728,568 after capital grants and contributions. The budget included the allocation of \$82,576,279 to fund the capital works program and the replacement of plant and equipment. After allowing for new borrowings of \$31 million to partially fund the redevelopment of the North Sydney Olympic Pool, the original budget forecast a net transfer from reserves of \$3,298,312.

### **Position of the Operating Budget at the End of the September Quarter**

A review of the operating budget at the end of the September quarter has been undertaken and prior to the recommended budget adjustments to be disclosed later in this report are processed:

- actual operating income was at 63.2% of the annual budget; and
- actual operating expenditure was at 2.5% of the annual budget.

When comparing actual figures to the year-to-date revised budget:

- actual operating income had an unfavourable variance of \$2,996,470 (3.6%); and
- actual operating expenditure had a favourable variance of \$2,073,186 (8.4%).

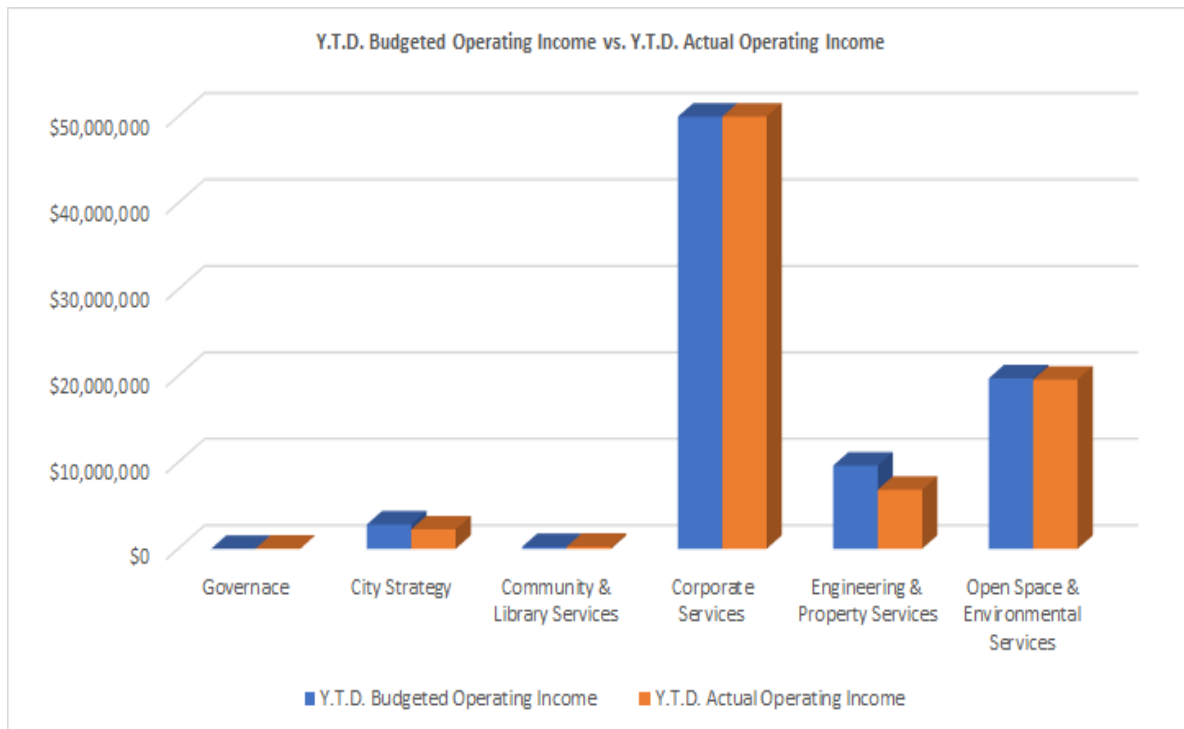
The \$2,996,470 unfavourable variance from the budget in operating income can be attributed to the impact of pandemic restrictions on some income streams, most notably on-street parking (parking meter) fees, off-street parking (parking station) fees, parking fines and outdoor seating rental.

The \$2,073,186 million favourable variance from the budget in operating expenditure can be primarily attributed to delay in the accrual of invoices from contractors for services rendered towards the end of the quarter. This has been impacted by bringing forward the Quarter 1 budget review to address it prior to the election caretaker period.

The report titled 'Operational Plan Summary Report by Divisions and Departments' on pages 10 to 13 of the attached QBRS, provides details of both budgeted and actual operating income and expenditure for each Division and Department in the Operational Plan. The following tables and graphs present this information in a summarised form.

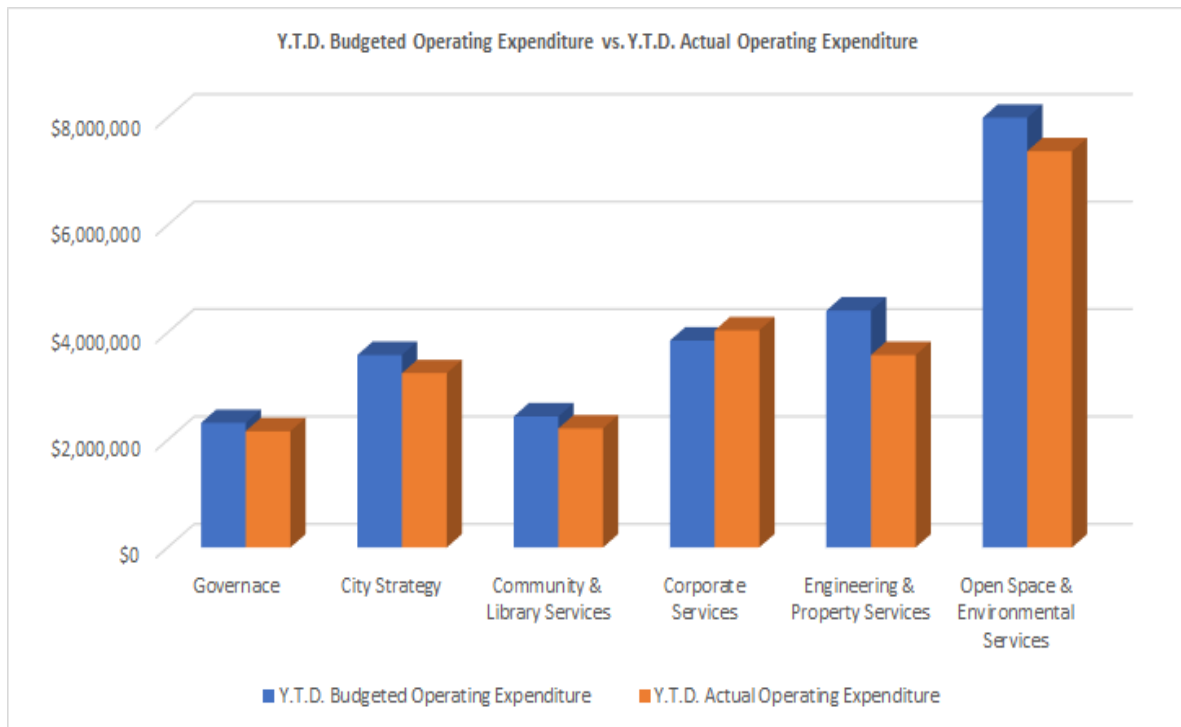
### Operating Income

Division	Original Budget (\$)	Y.T.D. Budget (\$)	Y.T.D. Actual (\$)	Y.T.D. Variance (\$)	Y.T.D. Variance (%)
Governance	70,200	17,550	39,610	22,060	125.7%
City Strategy	11,293,600	2,823,154	2,248,913	(574,241)	(20.3%)
Community & Library Services	1,290,269	239,554	247,943	8,389	3.5%
Corporate Services	59,536,518	50,428,626	50,938,607	509,981	1.0%
Engineering & Property Services	32,477,813	9,633,368	6,831,098	(2,802,270)	(29.1%)
Open Space & Environmental Services	21,766,823	19,734,583	19,574,194	(160,389)	(0.8%)
<b>Total as per Operational Plan</b>	<b>126,435,223</b>	<b>82,876,835</b>	<b>79,880,365</b>	<b>(2,996,470)</b>	<b>(3.6%)</b>



### Operating Expenditure

Division	Original Budget (\$)	Y.T.D. Budget (\$)	Y.T.D. Actual (\$)	Y.T.D. Variance (\$)	Y.T.D. Variance (%)
Governance	6,834,044	2,319,348	2,164,141	155,207	6.7%
City Strategy	14,571,287	3,584,410	3,245,576	338,834	9.5%
Community & Library Services	7,398,756	2,438,827	2,214,269	224,558	9.2%
Corporate Services	16,608,609	3,851,343	4,042,428	-191,085	(5.0%)
Engineering & Property Services	17,356,039	4,410,297	3,583,858	826,439	18.7%
Open Space & Environmental Services	33,494,060	8,095,663	7,376,430	719,233	8.9%
<b>Total as per Operational Plan</b>	<b>96,262,795</b>	<b>24,699,888</b>	<b>22,626,702</b>	<b>2,073,186</b>	<b>8.4%</b>



### **Position of the Capital Budget at the End of the September Quarter**

A review of the capital budget at the end of the September quarter has been undertaken and prior to the budget adjustments to be disclosed later in this report are processed:

- actual capital income (i.e. capital grants and contributions) was at 63.9% of the annual budget; and
- actual capital expenditure was at 8.2% of the annual budget.

Of the \$80.5 million of capital funding budgeted to be spent in 2021/22, \$6.6 million had actually been spent by the end of the September quarter. A further \$73.9 million is currently budgeted to be spent on capital projects over the remaining nine months of the year.

The report titled 'Operational Plan Summary Report by Divisions and Departments' on pages 10 to 13 of the attached QBRS, provides details of both budgeted and actual capital income and expenditure for each Division and Department in the Operational Plan.

### **Recommended Adjustments to the Budget at the End of the March Quarter**

The review of the budget at the end of the September quarter has identified the need to make some adjustments to the budget. The majority of these adjustments are necessary to carry forward \$25.5 million from the 2020/21 budget to fund projects still in progress at 30 June 2021. Of this amount, \$4 million is required to fund the completion of non-capital projects (operating expenditure) and \$21.5 million is required to fund the completion of capital projects. Of the \$25.5 million to be carried forward, \$13.4 million is funded from specific purpose grants or contributions.

## 1. Funds to be carried forward from 2020/21

The non-capital projects which require funds to be carried forward from 2020/21 to allow their completion are listed below along with the amount to be carried forward and the funding source(s).

Non-Capital Project / Program	Amount (\$)	Funding Source
287 Miller Street Affordable Housing Contribution	2,235,324	Developer Contributions
Street Trees Planting	1,364	Developer Contributions
Forsyth Park Community Centre Building Upgrade Consultancy	265	Developer Contributions
Power Pole Removal at Albany Street & Willoughby Road	133,312	Other Special Purpose Contributions
B-Line Urban Landscaping - Tree Planting	472,010	Special Purpose Grants
Pacific Highway (TfNSW) Drainage Pipe Replacement	145,897	Special Purpose Grants
Temporary Additional Strategic Planner	120,000	Special Purpose Grants
Catchment Study	82,065	Special Purpose Grants
Street Trees Planting	17,220	Special Purpose Grants
North Sydney Cigarette Butt Litter Project	15,643	Special Purpose Grants
Food Waste Collection Trial	64,093	Domestic Waste Management Reserve
Records Management Review	131,964	Capital Works Reserve
Denison & Mount Street Public Domain Study	106,590	Capital Works Reserve
Local Housing Strategy	93,100	Capital Works Reserve
SES & NSW Fire & Rescue Contribution	84,682	Capital Works Reserve
Military Road Corridor Planning Study	84,365	Capital Works Reserve
Sculptures At Sawmillers	70,000	Capital Works Reserve
CBD Marketing Campaign	17,500	Capital Works Reserve
Economic Development Strategy	15,000	Capital Works Reserve
Public Art Valuation	12,500	Capital Works Reserve
Bike Strategy Priority Items	5,698	Capital Works Reserve
Digitisation of Property Files	3,619	Capital Works Reserve
Review of Children's Services	3,520	Capital Works Reserve
Affordable Housing Review	48,980	Community Housing - Major Maintenance Reserve
<b>Total</b>	<b>3,964,711</b>	

The capital projects which require funds to be carried forward from 2020/21 to allow their completion are listed below along with the amount to be carried forward and the funding source(s).

Project / Program	Amount (\$)	Funding Source
Hume Street Plaza	2,796,934	Developer Contributions
Forsyth Park Community Centre Playground Upgrade	118,985	Developer Contributions
Traffic Facilities - Military Road LATM Solutions	88,618	Developer Contributions
Traffic Facilities - River Road at Russell Street Pedestrian Refuge	82,633	Developer Contributions

Traffic Facilities - 40km/h High Pedestrian Activity Area	56,000	Developer Contributions
Kelly's Place Playground Upgrade	50,000	Developer Contributions
Traffic Facilities - Clark Road Pedestrian Crossing	19,000	Developer Contributions
Traffic Facilities - Design	16,545	Developer Contributions
Grandstand Kindergarten Playground Upgrade	10,444	Developer Contributions
Traffic Facilities - Carter Street & Colin Street Upgrade	6,500	Developer Contributions
Library Furniture & Fittings	4,765	Developer Contributions
Streetscape Works - Military Road Corridor, Neutral Bay/Cremorne	2,568,700	Special Purpose Grants
Primrose Park Tennis Court Improvements	2,169,195	Special Purpose Grants
Former Quarantine Boat Depot Acquisition	2,070,000	Special Purpose Grants
Streetscape Works - Young Street Plaza, Neutral Bay	1,188,230	Special Purpose Grants
Holtermann Street Car Park Design	1,158,964	Special Purpose Grants
North Sydney Olympic Pool Complex Upgrade	1,000,000	Special Purpose Grants
Hume Street Plaza	464,651	Special Purpose Grants
Streetscape Works - Pilot Pedestrianisation - Miller Street, North Sydney	266,357	Special Purpose Grants
Streetscape Works - Pilot Pedestrianisation - Burton Street, Kirribilli	408,341	Special Purpose Grants
Traffic Facilities - Clark Road Pedestrian Crossing	176,866	Special Purpose Grants
Traffic Facilities - Ben Boyd Road Traffic Calming	147,980	Special Purpose Grants
Traffic Facilities - Ben Boyd Road Pedestrian Crossing	137,285	Special Purpose Grants
Streetscape Works - Pilot Pedestrianisation - Bligh Street, Kirribilli	124,689	Special Purpose Grants
Grasmere Reserve Playground Upgrade	96,521	Special Purpose Grants
Traffic Facilities - Morton Street, Wollstonecraft	91,024	Special Purpose Grants
Traffic Facilities - Carabella Street Pedestrian Crossing	84,786	Special Purpose Grants
Footpaths Renewal	76,824	Special Purpose Grants
Traffic Facilities - Burton Street Pedestrian Upgrade	65,595	Special Purpose Grants
Warringa Park Playground Upgrade	25,750	Special Purpose Grants
Tunks Park Creekline Remediation	23,780	Special Purpose Grants
Smoothey Park Path Construction	20,000	Special Purpose Grants
Traffic Facilities - 40km/h High Pedestrian Activity Area	16,299	Special Purpose Grants
Traffic Facilities - Alfred Street at Fitzroy Street Pedestrian Crossing	13,749	Special Purpose Grants
Traffic Facilities - Lavender Street Pedestrian Crossing	12,656	Special Purpose Grants
North Sydney Cigarette Butt Litter Project	4,711	Special Purpose Grants
Stanton Library Masterplan Implementation	4,574	Special Purpose Grants
Traffic Facilities - Broughton Street at Kirribilli Avenue Pedestrian Crossing	2,153	Special Purpose Grants
Streetscape Works - Military Road Corridor, Neutral Bay/Cremorne	3,037	Neutral Bay Mainstreet Levy Reserve
St Leonards Park Masterplan Implementation	585,955	Capital Works Reserve
Streetscape Works - Military Road Corridor, Neutral Bay/Cremorne	478,252	Capital Works Reserve



Smoothery Park Path Construction	247,957	Capital Works Reserve
Bike Facilities - Route 3 Active Transport Design	234,000	Capital Works Reserve
Bike Facilities - Young Street	218,760	Capital Works Reserve
Website Upgrade & Design	204,308	Capital Works Reserve
Bike Facilities - Ernest Street	171,385	Capital Works Reserve
Central Depot Building Refurbishment	153,435	Capital Works Reserve
Streetscape Works - Pilot Pedestrianisation - Miller Street, North Sydney	186,083	Capital Works Reserve
North Sydney CBD - Central Laneways Masterplan Implementation	145,307	Capital Works Reserve
Streetscape Works - Education Precinct Masterplan Implementation	142,240	Capital Works Reserve
Indoor Sports Centre Ventilation Improvements	141,614	Capital Works Reserve
Retaining Walls Renewal	137,016	Capital Works Reserve
Hodgson's Lookout Playground Upgrade	125,857	Capital Works Reserve
Streetscape Works - Lighting Upgrade	106,162	Capital Works Reserve
Traffic Facilities - 40km/h High Pedestrian Activity Area	90,560	Capital Works Reserve
Parks Path Construction	84,539	Capital Works Reserve
Sea Wall Reconstruction	83,106	Capital Works Reserve
240-248 Miller Street Shops Structural Repairs	65,787	Capital Works Reserve
Drainage - Design	57,033	Capital Works Reserve
Tunks Park Plan of Management Implementation	54,948	Capital Works Reserve
Bike Facilities - Bike Strategy Priority Items	52,793	Capital Works Reserve
Traffic Facilities - Pedestrian Crossing Lighting Program	49,420	Capital Works Reserve
Bradfield Park Masterplan Implementation	47,000	Capital Works Reserve
Drainage - Construction Works	45,110	Capital Works Reserve
North Sydney CBD - Lighting Upgrade	33,112	Capital Works Reserve
Minor Access Works	28,052	Capital Works Reserve
Primrose Park Walking Track Upgrade	27,354	Capital Works Reserve
North Sydney Oval Outdoor Video Screen	26,225	Capital Works Reserve
Public Amenities Strategy Implementation	24,150	Capital Works Reserve
Neutral Bay Community Centre Windows Replacement	20,000	Capital Works Reserve
Grasmere Reserve Playground Upgrade	18,932	Capital Works Reserve
Drainage - Critical Inlet Program	18,239	Capital Works Reserve
Coal Loader Platform Improvements	17,349	Capital Works Reserve
Parks Furniture	17,330	Capital Works Reserve
Crows Nest Public Domain Masterplan Implementation	16,573	Capital Works Reserve
North Sydney CBD - Street Furniture	13,592	Capital Works Reserve
Road Furniture - Street Furniture	12,096	Capital Works Reserve
Traffic Facilities - Carabella Street Pedestrian Crossing	10,500	Capital Works Reserve
Parks Fences Upgrade	9,919	Capital Works Reserve
1 James Place Building Refurbishment	9,893	Capital Works Reserve
Road Furniture - Safety Barriers	9,384	Capital Works Reserve
1 James Place Facade Waterproofing Works	8,663	Capital Works Reserve

Parks Signs	7,090	Capital Works Reserve
Banner Pole Installation	6,200	Capital Works Reserve
Stanton Library Masterplan Implementation	2,885	Capital Works Reserve
Parking Meter Upgrade	387,626	Income Producing Projects Reserve
Authority Upgrade	113,522	I.T. Hardware & Software Reserve
Performance Planning Solution	12,800	I.T. Hardware & Software Reserve
North Sydney Olympic Pool Complex Upgrade	1,119,810	North Sydney Olympic Pool Redevelopment Reserve
<b>Total</b>	<b>21,553,064</b>	

## 2. Other recommended adjustments

The other budget adjustments required are listed in the tables below and under the heading 'Recommended Variations to Revised Budget for September Quarter' within the attached QBRS.

The most significant adjustments are:

- Financial Assistance Grant - As approximately one half of the 2021/22 Financial Assistance Grant was received in advance in June 2021, the 2021/22 budget will need to be amended accordingly. The funds received in advance were internally restricted at 30 June 2021 and are, therefore, available for expenditure in 2021/22. Hence, there is no impact on the expenditure budget.
- Net of savings in parking infringement processing fees, the impact of pandemic lockdown restrictions is forecast to result in a \$3.37 million reduction in revenue and it is recommended the budget for parking station fees, parking meter fees, outdoor seating rental, parking fines and parking fine processing fees be amended accordingly.
- The street lighting LED replacement program was completed earlier than expected towards the end of 2020/21 and the funds allocated to this project in 2021/22 now need to be removed from the 2021/22 budget.
- Additional grant funding has been received for improvements to recreational facilities under the NSW Government's Greater Cities Sports Facility Fund (\$782,063) and the Commonwealth Government's Local Roads and Community Infrastructure Grants program (\$609,200).
- Developer contributions totaling \$11.8 million in relation to the Crows Nest Metro over-station development were received earlier than expected in June 2021 and the 2021/22 will now need to be amended accordingly.
- During the quarter, public domain improvements were undertaken by a developer in conjunction with the 100 Mount Street development. This work has been funded from developer contributions and it recommended that the budget be amended accordingly.

<b>Operating Income</b>	<b>Increase / (Decrease) (\$)</b>
Financial Assistance Grant - Local Roads Component (paid in advance in June 2021)	(236,808)
Financial Assistance Grant - General Purpose Component (paid in advance in June 2021)	(736,317)
Parking Station Fees	(300,000)
Outdoor Seating Rental	(340,000)
Parking Fines	(1,000,000)
Parking Meter Fees	(2,000,000)
<b>Total</b>	<b>(4,613,125)</b>

<b>Operating Expenditure</b>	<b>Increase / (Decrease) (\$)</b>
Western Harbour Tunnel Beaches Link Legal Expenses	75,000
Power Pole Removal at Albany Street & Willoughby Road	50,745
Hayes Street Beach Water Quality Monitoring	36,285
Community Newsletter	36,000
Traffic Planning Agency Staff	33,530
NSROC Membership	8,045
Art Prize Expenses	7,000
Governance Sundry Expenses	5,500
Story to Screen Contributions	(7,000)
Traffic Planning Salaries	(20,000)
Parking Fine Processing Fees	(270,000)
Street Lighting LED Replacement Program	(687,344)
<b>Total</b>	<b>(732,239)</b>

<b>Capital Income</b>	<b>Increase / (Decrease) (\$)</b>
Greater Cities Sports Facility Grant	782,063
Local Roads & Community Infrastructure Grant - Phase 3	609,220
Cricket NSW Contribution to Bon Andrews Oval Cricket Facilities	85,000
Contribution to Pedestrian Refuge in River Road at Russell Street, Wollstonecraft	11,065
Developer Contributions – s7.11	(1,500,000)
Developer Contributions - VPA	(9,800,000)
<b>Total</b>	<b>(9,812,652)</b>

<b>Capital Expenditure</b>	<b>Increase / (Decrease) (\$)</b>
Anderson Park Plan of Management Implementation	1,042,750
Mount Street Public Domain Improvements	403,000
Tunks Park Amenities Block	228,533
Bon Andrews Oval Cricket Facilities	205,000
Computer Hardware & Software (additional laptops)	25,000
Pedestrian Refuge in River Road at Russell Street, Wollstonecraft	11,065
Streetscape Lighting Upgrade	(50,745)
<b>Total</b>	<b>1,864,603</b>

Council's net operating result for 2021/22 is now forecast to be a deficit of \$2,546,397 before capital grants and contributions. This is a deterioration of \$7,600,415 from the result forecast in the Original Budget.

After capital grants and contributions, a surplus of \$25,601,232 is forecast. To fund the budget, net transfers from reserves are now \$31,843,315. A reconciliation of the forecast net operating result to net transfers from reserves is as follows:

	Original Budget	Carried Forward from 2020/21	Other recommended adjustments - September Quarter	September Quarter Revised Forecast
<b>Net Operating Surplus / (Deficit) before Capital Items</b>	<b>5,054,018</b>	<b>(3,719,529)</b>	<b>(3,880,886)</b>	<b>(2,546,397)</b>
<i>Add</i>				
Capital Grants and Contributions	25,674,550	12,285,731	(9,812,652)	28,147,629
<b>Surplus / (Deficit) from Continuing Operations</b>	<b>30,728,568</b>	<b>8,566,202</b>	<b>(13,693,538)</b>	<b>25,601,232</b>
<i>Add</i>				
Depreciation, Amortisation & Impairment for Non-Financial Assets	23,199,000	-	-	23,199,000
Net Losses from Assets	33,983	-	-	33,983
Proceeds from Disposal of Plant & Equipment	1,253,623	-	-	1,253,623
New Borrowings (North Sydney Olympic Pool)	31,000,000	-	-	31,000,000
<i>Deduct</i>				
Capital Expenditure (other than Plant Purchases)	(80,466,279)	(19,483,064)	(1,864,603)	(101,813,946)
Plant Purchases	(2,110,000)	-	-	(2,110,000)
Purchase of Quarantine Boat Depot	-	(2,070,000)	-	(2,070,000)
Loan Principal to be repaid	(1,464,207)	-	-	(1,464,207)
Increase in Fair Value of Investment Properties	(5,473,000)	-	-	(5,473,000)
<b>Net Transfers To / (From) Reserves</b>	<b>(3,298,312)</b>	<b>(12,986,862)</b>	<b>(15,558,141)</b>	<b>(31,843,315)</b>

**North Sydney Council**

**Quarterly Budget Review Statement**

**for the quarter ended 30 September 2021**

**Table of Contents**

	<b>Page</b>
1. Responsible Accounting Officer's Statement	2
2. Income & Expenses Report	3
3. Capital Budget Report	6
4. Contracts Listing	9
5. Consultancy & Legal Expenses Overview	9
6. Operational Plan Summary Report by Divisions and Departments	10

## North Sydney Council

### Quarterly Budget Review Statement for the quarter ended 30 September 2021 Responsible Accounting Officer's Statement

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for North Sydney Council for the quarter ended 30 September 2021 indicates that Council's projected financial position will be satisfactory having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

At the end of the quarter, actual operating income was below the year-to-date budget by \$3 million due to the impact of pandemic restrictions on some sources of revenue. Actual operating expenditure was also below the year-to-date budget but this can be primarily attributed to delays in the receipt and processing of invoices from contractors for services rendered towards the end of the quarter.

Council's short term liquidity position remains sound, based on the level of its internally restricted reserves and available working capital. Uncommitted internally restricted reserves and available working capital are more than sufficient to cover known commitments. These reserves are supported by monies invested in term deposits or floating rate notes with various financial institutions or held 'at call' or in Council's trading account with the Commonwealth Bank.

The 'Income & Expenses Report' on pages 3 to 4 of this Quarterly Budget Review Statement forecasts a projected year end net operating deficit before capital grants and contributions of \$2.5 million. A reconciliation of this figure to the forecast net drawdown from reserves is as follows:

Net Operating Surplus before Capital Items	-\$2,546,397
Add Capital grants and contributions	\$28,147,629
Surplus from Continuing Operations	\$25,601,232
Add Depreciation	\$23,199,000
Net Losses from disposal of assets	\$33,983
Proceeds from disposal of plant and equipment	\$1,253,623
New borrowings	\$31,000,000
Deduct Capital expenditure (other than Plant Purchases)	(\$101,813,946)
Plant and equipment purchases	(\$2,110,000)
Purchase of Quarantine Boat Depot	(\$2,070,000)
Loan principal to be repaid	(\$1,464,027)
Increase in fair value of investment properties	(\$5,473,000)
Net drawdown from reserves	<u>(\$31,843,135)</u>

Signed:



Asif Ali  
Responsible Accounting Officer

Date:



## North Sydney Council

### Quarterly Budget Review Statement for the quarter ended 30 September 2021

#### Income & Expenses Report

	Recommended Variations to Revised				Projected Year End Result 2021/22 (\$000's)	YTD Actual (\$000's)	YTD Revised Budget (\$000's)
	Original Budget 2021/22 (\$000's)	Revised Budget (\$000's)	Budget for September Quarter				
			Carried Forward from 2020/21 (\$000's)	Other (\$000's)			
<b>Income</b>							
<i>Rates and annual charges</i>	70,659	70,659	-	-	70,659	71,179	70,569
<i>User charges and fees</i>	27,968	27,968	-	(2,640)	25,328	5,052	7,449
<i>Other revenue</i>	10,726	10,726	-	(1,000)	9,726	958	1,888
<i>Grants and contributions - operating</i>	5,171	5,171	-	(973)	4,198	850	1,166
<i>Grants and contributions - capital</i>	25,675	25,675	-	(9,813)	15,862	9,003	19,800
<i>Interest and investment income</i>	1,182	1,182	-	-	1,182	305	296
<i>Other income</i>	10,729	10,729	-	-	10,729	1,536	1,509
<b>Total Income from Continuing Operations</b>	<b>152,110</b>	<b>152,110</b>	<b>-</b>	<b>(14,426)</b>	<b>137,684</b>	<b>88,883</b>	<b>102,677</b>
<b>Expenses</b>							
<i>Employee benefits and on-costs</i>	46,741	46,741	120	(20)	46,841	11,704	11,203
<i>Materials and services</i>	47,112	47,112	1,525	(713)	47,924	10,848	12,988
<i>Borrowing costs</i>	1,059	1,059	-	-	1,059	24	44
<i>Depreciation, amortisation and impairment for non-financial assets</i>	23,199	23,199	-	-	23,199	5,800	5,800
<i>Other expenses</i>	3,236	3,236	2,320	1	5,557	1,527	1,333
<i>Net losses from disposal of assets</i>	34	34	-	-	34	(49)	(154)
<b>Total Expenses from Continuing Operations</b>	<b>121,381</b>	<b>121,381</b>	<b>3,965</b>	<b>(732)</b>	<b>124,614</b>	<b>29,854</b>	<b>31,214</b>
<b>Net Operating Result from Continuing Operations</b>	<b>30,729</b>	<b>30,729</b>	<b>(3,965)</b>	<b>(13,694)</b>	<b>13,070</b>	<b>59,029</b>	<b>71,463</b>
<b>Net Operating Result Before Capital Items</b>	<b>5,054</b>	<b>5,054</b>	<b>(3,965)</b>	<b>(3,881)</b>	<b>(2,792)</b>	<b>50,026</b>	<b>51,663</b>

## Notes:

1. Original Budget +/- approved budget variations in previous quarters = Revised Budget.
2. Revised Budget +/- recommended variations this quarter = Projected Year End Result.
3. YTD Revised Budget includes recommended variations for this quarter.

#### Recommended Variations to Revised Budget for September Quarter

	Carried Forward from 2020/21 Increase / (Decrease) (\$000's)	Other Recommended Variations Increase / (Decrease) (\$000's)
<b>Income</b>		
<i>User Charges &amp; Fees:</i>		
Parking Station Fees	-	(300)
Outdoor Seating Rental	-	(340)
Parking Meter Fees	-	(2,000)
	-	(2,640)
<i>Other Revenues:</i>		
Parking Fines	-	(1,000)
	-	(1,000)

**Recommended Variations to Revised Budget for September Quarter (continued)**

	Carried Forward from 2020/21 Increase / (Decrease) (\$000's)	Other Recommended Variations Increase / (Decrease) (\$000's)
<i>Grants &amp; Contributions - Operating:</i>		
Financial Assistance Grant - Local Roads Component	-	(237)
Financial Assistance Grant - General Purpose Component	-	(736)
	-	(973)
<i>Grants &amp; Contributions - Capital:</i>		
Greater Cities Sports Facility Grant	-	782
Local Roads & Community Infrastructure Grant - Phase 3	-	609
Cricket NSW Contribution to Bon Andrews Oval Cricket Facilities	-	85
Contribution to Pedestrian Refuge in River Road at Russell Street, Wollstonecraft	-	11
Developer Contributions - s7.11	-	(1,500)
Developer Contributions - VPA	-	(9,800)
	-	(9,813)
<b>Total Income</b>	<b>-</b>	<b>(14,426)</b>
<b>Expenditure</b>		
<i>Employee Costs:</i>		
Temporary Additional Strategic Planner	120	-
Traffic Planning Salaries	-	(20)
	120	(20)
<i>Materials &amp; Contracts:</i>		
B-Line Urban Landscaping - Tree Planting	472	-
Pacific Highway (TfNSW) Drainage Pipe Replacement	146	-
Power Pole Removal at Albany Street & Willoughby Road	133	-
Records Management Review	132	-
Denison & Mount Street Public Domain Study	107	-
Local Housing Strategy	93	-
Military Road Corridor Planning Study	84	-
Catchment Study	82	-
Sculptures At Sawmillers	70	-
Food Waste Collection Trial	64	-
Affordable Housing Review	49	-
CBD Marketing Campaign	18	-
Street Trees Planting	17	-
North Sydney Cigarette Butt Litter Project	16	-
Economic Development Strategy	15	-
Public Art Valuation	12	-
Bike Strategy Priority Items	6	-
Digitisation of Property Files	4	-
Review of Children's Services	4	-
Street Trees Planting	1	-
Western Harbour Tunnel Beaches Link Legal Expenses	-	75
Power Pole Removal at Albany Street & Willoughby Road (transferred from Streetscape Lightig Upgrade (capital expenditure)	-	51
Hayes Street Beach Water Quality Monitoring	-	36
Community Newsletter	-	36
Traffic Planning Agency Staff	-	34
Art Prize Expenses	-	7
Governance Sundry Expenses	-	5
Parking Fine Processing Fees	-	(270)
Street Lighting LED Replacement Program	-	(687)
	1,525	(713)



**Recommended Variations to Revised Budget for September Quarter (continued)**

	Carried Forward from 2020/21 Increase / (Decrease) (\$000's)	Other Recommended Variations Increase / (Decrease) (\$000's)
<i>Other Expenses:</i>		
287 Miller Street Affordable Housing Contribution	2,235	-
SES & NSW Fire & Rescue Contribution	85	-
NSROC Membership	-	8
Story to Screen Contributions	-	(7)
	<u>2,320</u>	<u>1</u>
<b>Total Expenditure</b>	<b><u>3,965</u></b>	<b><u>(732)</u></b>

This document forms part of North Sydney Council's Quarterly Budget Review Statement for the quarter ended 30/9/21 and should be read in conjunction with the total QBRS report.

## North Sydney Council

Quarterly Budget Review Statement for the quarter ended 30 September 2021

### Capital Budget Report

	Recommended Variations to Revised				
	Original Budget 2021/22 (\$000's)	Budget for September Quarter		Projected	YTD Actual (\$000's)
		Carried Forward from 2020/21 (\$000's)	Other (\$000's)	Year End Result 2021/22 (\$000's)	
<b>Capital Expenditure</b>					
<i>New Assets</i>					
- Office Equipment	286	20	-	306	1
- Land & Buildings	3,110	3,257	-	6,367	192
- Land Improvements	467	749	-	1,216	151
- Roads & Bridges	1,383	1,573	11	2,967	787
- Footpaths	859	1,475	201	2,535	235
- Stormwater Drainage	105	138	-	243	6
- Open Space/Recreational Assets	464	606	176	1,246	127
- Other Infrastructure Assets	741	1,017	-	1,758	188
- Heritage Collections	5	-	-	5	-
<i>Renewal Assets (Replacement)</i>					
- Plant & Equipment	2,185	388	-	2,573	96
- Office Equipment	377	318	25	720	58
- Furniture & Fittings	73	5	-	78	-
- Land & Buildings	1,230	424	229	1,883	240
- Land Improvements	310	108	687	1,105	23
- Roads & Bridges	6,483	1,907	-	8,390	785
- Footpaths	4,679	3,248	201	8,128	612
- Stormwater Drainage	3,551	237	-	3,788	202
- Swimming Pools	48,222	2,120	-	50,342	1,947
- Open Space/Recreational Assets	1,284	2,795	385	4,464	600
- Other Infrastructure Assets	6,352	1,168	(51)	7,469	358
- Library Books	410	-	-	410	87
- Heritage Collections	-	-	-	-	-
<b>Total Capital Expenditure</b>	<b>82,576</b>	<b>21,553</b>	<b>1,864</b>	<b>105,993</b>	<b>6,695</b>
<b>Capital Funding</b>					
<i>Rates and Other Untied Funding</i>	753	-	(51)	702	88
<i>Capital Grants &amp; Contributions</i>	16,377	12,420	1,487	30,284	1,778
<i>Internal Reserves:</i>					
- Capital Works	20,624	4,246	-	24,870	2,104
- Income Producing Projects	50	388	-	438	9
- IT Hardware & Software	275	126	25	426	57
- Plant	2,110	-	-	2,110	86
- North Sydney Olympic Pool Redevelopment Reserve	7,222	1,120	-	8,342	1,522
- Insurance	-	-	-	-	-
<i>External Reserves:</i>					
- Environmental Levy	-	-	-	-	-
- Infrastructure Levy	2,238	-	-	2,238	205
- Crows Nest Mainstreet Levy	200	-	-	200	24
- Neutral Bay Mainstreet Levy	180	3	-	183	3
- Stormwater Levy	575	-	-	575	33
- Developer Contributions	972	3,250	403	4,625	786
<i>New Loans</i>	31,000	-	-	31,000	-
<b>Total Capital Funding</b>	<b>82,576</b>	<b>21,553</b>	<b>1,864</b>	<b>105,993</b>	<b>6,695</b>

Notes:

1. Original Budget +/- approved budget variations in previous quarters = Revised Budget
2. Revised Budget +/- recommended changes this quarter = Projected Year End Result

**Recommended Variations to Revised Budget for September Quarter**

	<b>Carried Forward from 2020/21 Increase / (Decrease) (\$000's)</b>	<b>Other Recommended Variations Increase / (Decrease) (\$000's)</b>
Streetscape Works - Military Road Corridor, Neutral Bay/Cremorne	3,050	-
Hume Street Plaza	3,262	-
Primrose Park Tennis Court Improvements	2,169	-
North Sydney Olympic Pool Complex Upgrade	2,120	-
Former Quarantine Boat Depot Acquisition	2,070	-
Streetscape Works - Young Street Plaza, Neutral Bay	1,188	-
Holtermann Street Car Park Design	1,159	-
St Leonards Park Masterplan Implementation	586	-
Streetscape Works - Pilot Pedestrianisation - Miller Street, North Sydney	452	-
Streetscape Works - Pilot Pedestrianisation - Burton Street, Kirribilli	408	-
Parking Meter Upgrade	388	-
Smoothey Park Path Construction	268	-
Bike Facilities - Route 3 Active Transport Design	234	-
Bike Facilities - Young Street	219	-
Website Upgrade & Design	204	-
Traffic Facilities - Clark Road Pedestrian Crossing	196	-
Bike Facilities - Ernest Street	171	-
Traffic Facilities - 40km/h High Pedestrian Activity Area	163	-
Central Depot Building Refurbishment	153	-
Traffic Facilities - Ben Boyd Road Traffic Calming	148	-
North Sydney CBD - Central Laneways Masterplan Implementation	145	-
Streetscape Works - Education Precinct Masterplan Implementation	142	-
Indoor Sports Centre Ventilation Improvements	142	-
Traffic Facilities - Ben Boyd Road Pedestrian Crossing	137	-
Retaining Walls Renewal	137	-
Hodgson's Lookout Playground Upgrade	126	-
Streetscape Works - Pilot Pedestrianisation - Bligh Street, Kirribilli	125	-
Forsyth Park Community Centre Playground Upgrade	119	-
Grasmere Reserve Playground Upgrade	115	-
Authority Upgrade	114	-
Streetscape Works - Lighting Upgrade	106	-
Traffic Facilities - Carabella Street Pedestrian Crossing	95	-
Traffic Facilities - Morton Street, Wollstonecraft	91	-
Traffic Facilities - Military Road LATM Solutions	89	-
Parks Path Construction	85	-
Sea Wall Reconstruction	83	-
Traffic Facilities - River Road at Russell Street Pedestrian Refuge	83	-
Footpaths Renewal	77	-
240-248 Miller Street Shops Structural Repairs	66	-
Traffic Facilities - Burton Street Pedestrian Upgrade	66	-
Drainage - Design	57	-
Tunks Park Plan of Management Implementation	55	-
Bike Facilities - Bike Strategy Priority Items	53	-
Kelly's Place Playground Upgrade	50	-
Traffic Facilities - Pedestrian Crossing Lighting Program	49	-
Bradfield Park Masterplan Implementation	47	-
Drainage - Construction Works	45	-
North Sydney CBD - Lighting Upgrade	33	-
Minor Access Works	28	-
Primrose Park Walking Track Upgrade	27	-
North Sydney Oval Outdoor Video Screen	26	-
Warringa Park Palyground Upgrade	26	-
Public Amenities Strategy Implementation	24	-
Tunks Park Creekline Remediation	24	-
Neutral Bay Community Centre Windows Replacement	20	-

**Recommended Variations to Revised Budget for September Quarter (continued)**

	Carried Forward from 2020/21 Increase / (Decrease) (\$000's)	Other Recommended Variations Increase / (Decrease) (\$000's)
Drainage - Critical Inlet Program	18	-
Coal Loader Platform Improvements	17	-
Parks Furniture	17	-
Crows Nest Public Domain Masterplan Implementation	17	-
Traffic Facilities - Design	17	-
Traffic Facilities - Alfred Street at Fitzroy Street Pedestrian Crossing	14	-
North Syney CBD - Street Furniture	14	-
Performance Planning Solution	13	-
Traffic Facilities - Lavender Street Pedestrian Crossing	13	-
Road Furniture - Street Furniture	12	-
Grandstand Kindergarten Playground Upgrade	10	-
Parks Fences Upgrade	10	-
1 James Place Building Refurbishment	10	-
Road Furniture - Safety Barriers	9	-
1 James Place Facade Waterproofing Works	9	-
Stanton Library Masterplan Implementation	7	-
Parks Signs	7	-
Traffic Facilities - Carter Street & Colin Street Upgrade	6	-
Banner Pole Installation	6	-
Library Furniture & Fittings	5	-
North Sydney Cigarette Butt Litter Project	5	-
Traffic Facilities - Broughton Street at Kirribilli Avenue Pedestrian Crossing	2	-
Anderson Park Plan of Management Implementation	-	1,043
Mount Street Public Domain Improvements	-	403
Tunks Park Amenities Block	-	229
Bon Andrews Oval Cricket Facilities	-	205
Computer Hardware & Software (additional laptops)	-	25
Pedestrian Refuge in River Road at Russell Street, Wollstonecraft	-	11
Streetscape Lighting Upgrade (transferred to Power Pole Removal at Albany Street & Willoughby Road (operating expenditure)	-	(51)
<b>Total</b>	<b>21,553</b>	<b>1,865</b>

The above adjustments are either offset by a transfer to or from a Reserve or are matched by a corresponding increase or decrease to the budget for another income or expenditure item. Hence, they have no impact on the bottom line of the budget and, therefore, the 2021/22 Operational Plan and it is not anticipated that they will have a significant impact on Council's Long Term Financial Plan.

## North Sydney Council

Quarterly Budget Review Statement for the quarter ended 30 September 2021

### Contracts Listing

Contractor	Contract Detail & Purpose	Contract Value	Commencement Date	Duration of Contract	Budgeted (Y/N)
GJ's Landscapes Pty Ltd	Contract 19-2021 Smoothey Park Landscape Upgrade	\$357,488.00	26/07/2021	14 Months	Y
Datcom Systems (AU) Pty Ltd	Contract 21-2021 Microsoft Enterprise Licensing	\$1,659,372.00	02/08/2021	36 Months	Y
Shamrock Developments International	Contract 29-2021 Primrose Park Landslip	\$147,648.00	02/08/2021	15 Months	Y
Bedrule Pty Ltd	Contract 30-2021 Albany St - Decommission of Power Pole	\$168,358.00	03/08/2021	22 Months	Y
Gabba Sporting Products	Contract 33-2021 Bon Andrews Oval - Sight Screens	\$179,995.00	15/09/2021	9 Months	Y

**Notes**

- Contracts listed are those entered into during the quarter with a value in excess of the lesser of 1% of Council's estimated income from continuing operations or \$50,000 that have yet to be fully performed (excluding those with contractors that are on Council's preferred supplier list and contracts for employment).
- Contracts entered into with contractors that are on Council's preferred supplier list and contracts for employment have been excluded.

### Consultancy and Legal Expenses

Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	560,019	Y
Legal Fees	313,826	Y

**Definition of consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

## North Sydney Council

**Quarterly Budget Review Statement for the quarter ended 30 September 2021**  
**Operational Plan Summary Report by Divisions and Departments**

**Operating Income**

Division / Department	Original Budget (\$)	Revised Budget (\$)	YTD Revised Budget (\$)	YTD Actual (\$)	YTD Actual / Revised Budget	YTD Actual / YTD Revised Budget
<b>1. Governance</b>						
General Manager's Office	-	-	-	-	0.0%	0.0%
Corporate Planning & Engagement	-	-	-	-	0.0%	0.0%
Legal Services	70,200	70,200	17,550	22,051	31.4%	125.6%
Council & Committee Services	-	-	-	-	0.0%	0.0%
Risk Management/WHS	-	-	-	17,559	0.0%	0.0%
	<u>70,200</u>	<u>70,200</u>	<u>17,550</u>	<u>39,610</u>	<u>56.4%</u>	<u>225.7%</u>
<b>2. City Strategy</b>						
CIS Administration	293,000	293,000	73,250	83,045	28.3%	113.4%
Development Services	3,241,000	3,241,000	718,885	873,620	27.0%	121.5%
Environment & Building Compliance	641,600	641,600	160,400	317,977	49.6%	198.2%
Ranger & Parking Services	6,523,000	6,523,000	1,631,870	636,345	9.8%	39.0%
Strategic Planning	595,000	595,000	238,749	337,926	56.8%	141.5%
	<u>11,293,600</u>	<u>11,293,600</u>	<u>2,823,154</u>	<u>2,248,913</u>	<u>19.9%</u>	<u>79.7%</u>
<b>3. Community &amp; Library Services</b>						
Community Development	999,169	999,169	232,054	246,115	24.6%	106.1%
Library Services	291,100	291,100	7,500	1,828	0.6%	24.4%
	<u>1,290,269</u>	<u>1,290,269</u>	<u>239,554</u>	<u>247,943</u>	<u>19.2%</u>	<u>103.5%</u>
<b>4. Corporate Services</b>						
COS Administration	-	-	-	-	0.0%	0.0%
Communication & Events	402,000	402,000	-	530	0.1%	0.0%
Contracts Management	-	-	-	-	0.0%	0.0%
Customer Services & Records Management	589,700	589,700	70,015	33,559	5.7%	47.9%
Financial Services	58,531,318	58,531,318	50,355,236	50,904,518	87.0%	101.1%
Human Resources	12,500	12,500	3,125	-	0.0%	0.0%
Information Technology	1,000	1,000	250	-	0.0%	0.0%
	<u>59,536,518</u>	<u>59,536,518</u>	<u>50,428,626</u>	<u>50,938,607</u>	<u>85.6%</u>	<u>101.0%</u>
<b>5. Engineering &amp; Property Services</b>						
Asset Management/Engineering	16,249,481	16,249,481	4,168,164	2,340,251	14.4%	56.1%
Project Management	497,860	497,860	497,860	497,993	100.0%	100.0%
Property Assets	7,406,820	7,406,820	928,473	384,474	5.2%	41.4%
Traffic & Transport Operations	215,800	215,800	2,700	27,965	13.0%	1035.7%
Works Engineering	8,107,852	8,107,852	4,036,171	3,580,415	44.2%	88.7%
	<u>32,477,813</u>	<u>32,477,813</u>	<u>9,633,368</u>	<u>6,831,098</u>	<u>21.0%</u>	<u>70.9%</u>
<b>6. Open Space &amp; Environmental Services</b>						
Environmental Services	20,178,847	20,178,847	19,583,932	19,475,506	96.5%	99.4%
Landscape Planning & Design	9,000	9,000	2,250	-	0.0%	0.0%
North Sydney Olympic Pool	-11,000	-11,000	-11,000	-11,389	103.5%	103.5%
North Sydney Oval & Function Centre	1,014,676	1,014,676	120,569	97,187	9.6%	80.6%
Parks & Reserves	575,300	575,300	38,832	12,890	2.2%	33.2%
	<u>21,766,823</u>	<u>21,766,823</u>	<u>19,734,583</u>	<u>19,574,194</u>	<u>89.9%</u>	<u>99.2%</u>
<b>Total Operating Income</b>	<u>126,435,223</u>	<u>126,435,223</u>	<u>82,876,835</u>	<u>79,880,365</u>	<u>63.2%</u>	<u>96.4%</u>

## North Sydney Council

### Quarterly Budget Review Statement for the quarter ended 30 September 2021 Operational Plan Summary Report by Divisions and Departments

#### Operating Expenditure

Division / Department	Original Budget (\$)	Revised Budget (\$)	YTD Revised Budget (\$)	YTD Actual (\$)	YTD Actual / Revised Budget	YTD Actual / YTD Revised Budget
<b>1. Governance</b>						
General Manager's Office	1,197,206	1,197,206	237,153	254,659	21.3%	107.4%
Corporate Planning & Engagement	675,259	675,259	173,958	157,496	23.3%	90.5%
Legal Services	1,850,638	1,850,638	482,661	353,417	19.1%	73.2%
Council & Committee Services	1,447,393	1,333,167	190,667	222,691	16.7%	116.8%
Risk Management/WHS	1,663,548	1,663,548	1,234,909	1,175,878	70.7%	95.2%
	<u>6,834,044</u>	<u>6,719,818</u>	<u>2,319,348</u>	<u>2,164,141</u>	32.2%	93.3%
<b>2. City Strategy</b>						
CIS Administration	1,332,468	1,446,694	382,664	392,118	27.1%	102.5%
Development Services	3,061,308	3,061,308	705,595	763,270	24.9%	108.2%
Environment & Building Compliance	2,145,102	2,145,102	494,880	476,590	22.2%	96.3%
Ranger & Parking Services	6,200,186	6,200,186	1,556,563	1,269,747	20.5%	81.6%
Strategic Planning	1,832,223	1,832,223	444,708	343,851	18.8%	77.3%
	<u>14,571,287</u>	<u>14,685,513</u>	<u>3,584,410</u>	<u>3,245,576</u>	22.1%	90.5%
<b>3. Community &amp; Library Services</b>						
Community Development	3,818,536	3,818,536	1,444,018	1,500,751	39.3%	103.9%
Library Services	3,580,220	3,580,220	994,809	713,518	19.9%	71.7%
	<u>7,398,756</u>	<u>7,398,756</u>	<u>2,438,827</u>	<u>2,214,269</u>	29.9%	90.8%
<b>4. Corporate Services</b>						
COS Administration	595,941	595,941	139,609	151,217	25.4%	108.3%
Communication & Events	2,780,304	2,780,304	407,627	372,791	13.4%	91.5%
Contracts Management	273,387	273,387	63,097	74,463	27.2%	118.0%
Customer Services & Records Management	2,795,929	2,795,929	654,054	682,587	24.4%	104.4%
Financial Services	5,507,073	5,507,073	1,311,570	1,457,243	26.5%	111.1%
Human Resources	1,117,574	1,117,574	251,861	263,628	23.6%	104.7%
Information Technology	3,538,401	3,538,401	1,023,525	1,040,499	29.4%	101.7%
	<u>16,608,609</u>	<u>16,608,609</u>	<u>3,851,343</u>	<u>4,042,428</u>	24.3%	105.0%
<b>5. Engineering &amp; Property Services</b>						
Asset Management/Engineering	9,155,487	9,155,487	2,201,315	1,658,623	18.1%	75.3%
Project Management	113,500	113,500	23,875	57,617	50.8%	241.3%
Property Assets	5,371,963	5,371,963	1,695,564	1,310,641	24.4%	77.3%
Traffic & Transport Operations	2,110,428	2,110,428	344,911	408,750	19.4%	118.5%
Works Engineering	604,661	604,661	144,632	148,227	24.5%	102.5%
	<u>17,356,039</u>	<u>17,356,039</u>	<u>4,410,297</u>	<u>3,583,858</u>	20.6%	81.3%
<b>6. Open Space &amp; Environmental Services</b>						
Environmental Services	22,130,574	22,130,574	5,278,710	4,794,755	21.7%	90.8%
Landscape Planning & Design	760,542	760,542	180,544	195,820	25.7%	108.5%
North Sydney Olympic Pool	287,748	287,748	71,750	9,494	3.3%	13.2%
North Sydney Oval & Function Centre	1,402,398	1,402,398	406,779	264,517	18.9%	65.0%
Parks & Reserves	8,912,798	8,912,798	2,157,880	2,111,844	23.7%	97.9%
	<u>33,494,060</u>	<u>33,494,060</u>	<u>8,095,663</u>	<u>7,376,430</u>	22.0%	91.1%
<b>Total Operating Expenditure</b>	<u>96,262,795</u>	<u>96,262,795</u>	<u>24,699,888</u>	<u>22,626,702</u>	23.5%	91.6%

## North Sydney Council

 Quarterly Budget Review Statement for the quarter ended 30 September 2021  
 Operational Plan Summary Report by Divisions and Departments

## Capital Income

Direction / Goal	Original Budget (\$)	Revised Budget (\$)	YTD Revised Budget (\$)	YTD Actual (\$)	YTD Actual / Revised Budget	YTD Actual / YTD Revised Budget
<b>1. Governance</b>						
General Manager's Office	-	-	-	-	0.0%	0.0%
Corporate Planning & Engagement	-	-	-	-	0.0%	0.0%
Legal Services	-	-	-	-	0.0%	0.0%
Council & Committee Services	-	-	-	-	0.0%	0.0%
Risk Management/WHS	-	-	-	-	0.0%	0.0%
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0%</u>	<u>0.0%</u>
<b>2. City Strategy</b>						
CIS Administration	-	-	-	-	0.0%	0.0%
Development Services	-	-	-	-	0.0%	0.0%
Environmental & Building Compliance	-	-	-	-	0.0%	0.0%
Ranger & Parking Services	-	-	-	-	0.0%	0.0%
Strategic Planning	-	-	-	-	0.0%	0.0%
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0%</u>	<u>0.0%</u>
<b>3. Community and Library Services</b>						
Community Development	-	-	-	-	0.0%	0.0%
Library Services	55,600	55,600	-	-	0.0%	0.0%
	<u>55,600</u>	<u>55,600</u>	<u>-</u>	<u>-</u>	<u>0.0%</u>	<u>0.0%</u>
<b>4. Corporate Services</b>						
COS Administration	-	-	-	-	0.0%	0.0%
Communication & Events	-	-	-	-	0.0%	0.0%
Contracts Management	-	-	-	-	0.0%	0.0%
Customer Services & Records Management	-	-	-	-	0.0%	0.0%
Financial Services	-	-	-	-	0.0%	0.0%
Human Resources	-	-	-	-	0.0%	0.0%
Information Technology	-	-	-	-	0.0%	0.0%
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0%</u>	<u>0.0%</u>
<b>5. Engineering &amp; Property Services</b>						
Asset Management/Engineering	-	-	-	-	0.0%	0.0%
Project Management	-	-	-	-	0.0%	0.0%
Property Assets	11,260,000	11,260,000	8,000,000	8,000,000	71.0%	100.0%
Traffic & Transport Operations	728,950	728,950	-	871,390	119.5%	0.0%
Works Engineering	-	-	-	-	0.0%	0.0%
	<u>11,988,950</u>	<u>11,988,950</u>	<u>8,000,000</u>	<u>8,871,390</u>	<u>74.0%</u>	<u>110.9%</u>
<b>6. Open Space &amp; Environmental Services</b>						
Environmental Services	-	-	-	-	0.0%	0.0%
Landscape Planning & Design	-	-	-	-	0.0%	0.0%
North Sydney Olympic Pool	-	-	-	-	0.0%	0.0%
North Sydney Oval & Function Centre	-	-	-	-	0.0%	0.0%
Parks & Reserves	1,830,000	1,830,000	-	-	0.0%	0.0%
	<u>1,830,000</u>	<u>1,830,000</u>	<u>-</u>	<u>-</u>	<u>0.0%</u>	<u>0.0%</u>
<b>Total Capital Income</b>	<u>13,874,550</u>	<u>13,874,550</u>	<u>8,000,000</u>	<u>8,871,390</u>	<u>63.9%</u>	<u>110.9%</u>



## North Sydney Council

Quarterly Budget Review Statement for the quarter ended 30 September 2021  
Operational Plan Summary Report by Divisions and Departments

## Capital Expenditure

Direction / Goal	Original Budget (\$)	Revised Budget (\$)	YTD Revised Budget (\$)	YTD Actual (\$)	YTD Actual / Revised Budget	YTD Actual / YTD Revised Budget
<b>1. Governance</b>						
General Manager's Office	-	-	-	-	0.0%	0.0%
Corporate Planning & Engagement	-	-	-	-	0.0%	0.0%
Legal Services	-	-	-	-	0.0%	0.0%
Council & Committee Services	-	-	-	-	0.0%	0.0%
Risk Management/WHS	-	-	-	-	0.0%	0.0%
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.0%</u>	<u>0.0%</u>
<b>2. City Strategy</b>						
CIS Administration	190,000	190,000	190,000	-	0.0%	0.0%
Development Services	-	-	-	-	0.0%	0.0%
Environmental & Building Compliance	-	-	-	-	0.0%	0.0%
Ranger & Parking Services	65,000	65,000	65,000	1,507	2.3%	2.3%
Strategic Planning	96,000	96,000	96,000	-	0.0%	0.0%
	<u>351,000</u>	<u>351,000</u>	<u>351,000</u>	<u>1,507</u>	<u>0.4%</u>	<u>0.4%</u>
<b>3. Community &amp; Library Services</b>						
Community Development	173,000	173,000	173,000	48,370	28.0%	28.0%
Library Services	475,300	475,300	177,025	87,883	18.5%	49.6%
	<u>648,300</u>	<u>648,300</u>	<u>350,025</u>	<u>136,253</u>	<u>21.0%</u>	<u>38.9%</u>
<b>4. Corporate Services</b>						
COS Administration	-	-	-	-	0.0%	0.0%
Communication & Events	75,950	75,950	75,950	-	0.0%	0.0%
Contracts Management	-	-	-	-	0.0%	0.0%
Customer Services & Records Management	-	-	-	-	0.0%	0.0%
Financial Services	-	-	-	-	0.0%	0.0%
Human Resources	-	-	-	-	0.0%	0.0%
Information Technology	275,000	275,000	275,000	57,496	20.9%	20.9%
	<u>350,950</u>	<u>350,950</u>	<u>350,950</u>	<u>57,496</u>	<u>16.4%</u>	<u>16.4%</u>
<b>5. Engineering &amp; Property Services</b>						
Asset Management/Engineering	15,438,793	15,438,793	15,438,793	1,592,751	10.3%	10.3%
Project Management	4,095,943	4,095,943	4,095,943	172,542	4.2%	4.2%
Property Assets	51,692,343	51,692,343	51,692,343	2,433,000	4.7%	4.7%
Traffic & Transport Operations	1,928,950	1,928,950	1,928,950	798,848	41.4%	41.4%
Works Engineering	-	-	-	-	0.0%	0.0%
	<u>73,156,029</u>	<u>73,156,029</u>	<u>73,156,029</u>	<u>4,997,141</u>	<u>6.8%</u>	<u>6.8%</u>
<b>6. Open Space &amp; Environmental Services</b>						
Environmental Services	110,000	110,000	110,000	3,640	3.3%	3.3%
Landscape Planning & Design	-	-	-	-	0.0%	0.0%
North Sydney Olympic Pool	-	-	-	-	0.0%	0.0%
North Sydney Oval & Function Centre	-	-	-	11,209	0.0%	0.0%
Parks & Reserves	5,850,000	5,850,000	5,850,000	1,401,134	24.0%	24.0%
	<u>5,960,000</u>	<u>5,960,000</u>	<u>5,960,000</u>	<u>1,415,983</u>	<u>23.8%</u>	<u>23.8%</u>
<b>Total Capital Expenditure</b>	<u>80,466,279</u>	<u>80,466,279</u>	<u>80,168,004</u>	<u>6,608,380</u>	<u>8.2%</u>	<u>8.2%</u>